



# Guam Memorial Hospital Authority Aturidat Espetat Mimuriat Guahan

850 Gov. Carlos G. Camacho Road  
Tamuning, GU 96913  
Phone | (671) 647-2330/2444 Fax | (671) 649-0145



32-14-2232

November 4, 2014

Office of the Speaker  
Judith T. Won Pat, Ed.D

Honorable Judith T. Won Pat, Ed.D.  
*Speaker of I Minatrentai Dos Na Liheslaturan Guahan*  
155 Hesler Place  
Hagatña, GU 96910

Date: 11/5/14  
Time: 2:45 PM

Received By: [Signature]

**RE: GUAM MEMORIAL HOSPITAL AUTHORITY (GMHA) BOARD OF TRUSTEES  
MEETING – OCTOBER 2014**

Dear Speaker Won Pat:

In accordance with Ch .8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, enclosed is a compact disc containing electronic copies of all materials presented and discussed during the GMHA Board of Trustees Regular Meeting held on October 29, 2014 in the GMHA D.L Webb Conference Room.

If you have any questions, please feel free to contact me directly at 647-2104.

Senseramente,

Theo M. Pangelinan  
Administrative Assistant

2014 NOV - 5 PM 2:53  
[Signature]

2232

cc: Hospital Administrator/CEO  
GMHA Board Office

S  
ower  
lant

tec-  
Eric  
hes  
g the

d. Pa-  
an ig-  
0 de-  
Perez  
diesel  
ration  
tem-  
is far  
e or  
atural

il and  
com-  
quire  
d for  
nable  
aving  
ental

LNG

han-  
obtain  
local  
strict  
ne in-  
re, re-

## BUSINESS & SERVICES DIRECTORY

HOME IMPROVEMENT

### ROOF REPAIR

Waterblasting • Paint  
• Roof Repair  
482-4321

To promote your service, call 472-1736. The Directory runs every Sunday, Monday, Wednesday and Friday.

## COMPADRES MALL

"The People's Mall at People's Prices"

2,000 S.F. Space Available  
Next to Bazaar I - has office in front, warehouse space in back and mezzanine.  
Available December 1, 2014.

Spaces Also Available at Bazaar Marketplace (Sizes range from 100 S.F. to 250 S.F.)

Short term Lease available now for Bazaar Spaces this Christmas holiday.

Guam's First and Most Popular Indoor Flea Market (Where You Can Find Anything and Everything)

Call 635-3094/5  
Email: rumc@ite.net

### AVAILABLE JOBS FOR ELIGIBLE U.S. WORKERS

Apply with American Job Center  
3rd Floor, Bell Tower Plaza 710 W. Marine Corps Drive  
Hagåtña, Guam 96910  
Ref # 2014-130

The job offer is temporary and open to all qualified U.S. workers without regard to race, color, national origin, age, sex, citizenship and is open to U.S. workers with disabilities who are qualified, willing, able and available to perform the job. The job offer is in compliance with Title II of the Genetics Information Nondiscrimination Act of 2008.

Benefits: Round-trip airfare for off-island hire and food & lodging @ \$320.00/month. Police and Court Clearance required within 3 working days of notification of hire.

1 - MRI TECHNOLOGIST WITH 2 YRS. EXP.....\$25.00 PER HR.  
Minimum Requirements: Two years experience, Bachelors degree in Radiologic Technology (may be foreign equivalent).

Duties: Performs various basic and advanced MRI and MRA examinations independently and well with minimal or direct supervision, not requiring constant supervision of technical detail. Administers intravenously contrast materials for diagnostic purposes. Performs a variety of technical procedures that require independent judgment, competent skills and expertise. Knowledge of cross sectional body anatomies and pathologic processes. Performs the transmission of exams to PACS system and properly attaches to correct procedures, clinical transport functions. Performs basic patient care and communication skills to deal with patients of all age groups. Assumes responsibility to adhere to the company's compliance plan, to the roles and regulations of all local, state and Federal agencies and to the standards of all accrediting bodies. Provides specific guidance and instruction to staff in imaging procedures as required.

The recruitment associated with this job offer is closely monitored by the Department of Labor. Qualified, available and willing U.S. workers are highly encouraged to apply. Should you qualify for the job and are not hired, you may appeal with the Department of Labor who will independently review matter.

We're in search for dynamic professionals to represent Prestige Automobiles as:

#### Accounting Assistant

Candidates must be able to multi-task and work well under pressure in a fast-paced working environment. Candidates must be familiar with accounts payables/receivables and general accounting procedures. Knowledge in QuickBooks is a plus. A minimum of 2 years accounting experience and/or college degree in accounting is preferred.

#### Sales Executive

Candidates must be highly motivated, goal oriented, possess excellent communication skills and interpersonal skills. Must be able to meeting sales goals and objectives, be able to work independently and creatively. Must possess a High School Diploma. A minimum of 2 years sales experience is preferred.

Potential candidates may apply in person or email a resume to: [employment@prestigeautomobiles.com](mailto:employment@prestigeautomobiles.com).

All candidates must possess a valid Guam Driver's License.

## Prestige Automobiles

### AVAILABLE JOBS FOR ELIGIBLE U.S. WORKERS

Apply with American Job Center  
3rd Floor, Bell Tower Plaza 710 W. Marine Corps Drive  
Hagåtña, Guam 96910  
Ref # 2014-138

The job offer is temporary and open to all qualified U.S. workers without regard to race, color, national origin, age, sex, citizenship and is open to U.S. workers with disabilities who are qualified, willing, able and available to perform the job. The job offer is in compliance with Title II of the Genetics Information Nondiscrimination Act of 2008.

Benefits: Round-trip airfare for off-island hire and food & lodging @ \$320.00/month. Police and Court Clearance required within 3 working days of notification of hire.

2 - LES MILLS GROUP EXERCISE INSTRUCTOR AND TRAINER.....\$18.17/Hr.  
Minimum Requirements: Must be certified in a minimum of three (3) Les Mills programs. Duties: Lead Les Mills fitness classes at a Les Mills licensed personal fitness center. Demonstrate movements and positions on conjunction with music and observe how clients are able to execute such movements correctly. Train and develop U.S. based instructors to achieve world class standard and certification. Provide personal training instruction to clients of personal fitness center, emphasizing individual needs and abilities, and developing suitable programs. Interview clients to (a) learn about their individual goals (in the context of exercising with a group), (b) develop future fitness class offerings to suit clients' needs, and (c) motivate future clients to join group exercise. Recommend classes that are challenging, yet safe, and measure clients' progress with respect to their goals. In an effort to motivate clients and make them aware about safety, explain how certain movements and positions affect muscles and cardiovascular conditions.

The recruitment associated with this job offer is closely monitored by the Department of Labor. Qualified, available and willing U.S. workers are highly encouraged to apply. Should you qualify for the job and are not hired, you may appeal with the Department of Labor who will independently review matter.

### AVAILABLE JOBS FOR ELIGIBLE U.S. WORKERS

Apply with American Job Center  
3rd Floor, Bell Tower Plaza 710 W. Marine Corps Drive, Hagåtña, Guam 96910  
Ref # 2014-141

The job offer is temporary and open to all qualified U.S. workers without regard to race, color, national origin, age, sex, citizenship and is open to U.S. workers with disabilities who are qualified, willing, able and available to perform the job. The job offer is in compliance with Title II of the Genetics Information Nondiscrimination Act of 2008.

Benefits: Round-trip airfare for off-island hire, food and lodging @ \$400.00/month. Employer/Employee-paid commercial medical insurance offered, and local transportation to/from jobsite. Police Clearance required within 3 working days of notification of hire.

27 - CARPENTER with minimum 1 yr. exp.....\$13.59 PER HR.  
Performs carpentry duties for residential, commercial and government projects.

26 - CEMENT MASON with minimum 1 yr. exp.....\$12.87 PER HR.  
Performs cement mason duties for residential, commercial and government projects.

14 - REINFORCING METAL WORKER with minimum 1 yr. exp.....\$12.56 PER HR.  
Performs reinforcing metal worker duties for residential, commercial and government projects.

4 - ELECTRICIAN with minimum 2 yrs. exp.....\$13.45 PER HR.  
Performs electrician duties for residential, commercial and government projects.

4 - AIR CONDITIONING & REFRIGERATION MECHANIC with minimum 2 yrs. exp.....\$13.73 PER HR.  
Performs air condition & refrigeration mechanic duties for residential, commercial and government projects.

For complete job details please refer to the Guam Job Bank @ [www.guam.gov.gu](http://www.guam.gov.gu), or contact 623 at 340-4553 or by visiting 623 at the 3rd Floor, Bell Tower Plaza, Hagåtña, Guam # 2014-141.

The recruitment associated with this job offer is closely monitored by the Department of Labor. Qualified, available and willing U.S. workers are highly encouraged to apply. Should you qualify for the job and are not hired, you may appeal with the Department of Labor who will independently review matter.

## WAREHOUSE / DELIVERY DRIVER

Requirements:

- Must be able to lift 50 lbs.
- Must be able to work flexible hours
- Must be able to work under pressure
- Must have valid Driver's License
- Valid Police and Court Clearance
- Valid Health Certificate

Benefits: 401K, Medical and Dental Insurance, Personal and Sick Leave, Yearly Bonus and Commission

Please apply in person at  
447 East Marine Drive Ste. A  
Dededo, Guam 96929 Next to Prestige Automobiles  
(NO PHONE CALLS PLEASE)

Lucky Supplies is a Drug Free Work Place

### Department of Parks and Recreation Government of Guam

490 Chalan Palasyo, Agaña Heights, Guam 96910  
Director's Office: (671) 475-6296/7  
Facilities: (671) 477-0987  
Park Division: (671) 475-8288/9  
Guam Historic Resources Division: (671) 475-6294/5  
Facilities: (671) 477-2822

#### HISTORIC PRESERVATION FUND (HPF) GRANT FY 2015 PROGRAM PRIORITIES FY 2015 HPF GRANT APPLICATION

### PUBLIC MEETING

A Public Meeting will be held on Thursday, 2:00 p.m., October 30, 2014, to accept comments on Guam's Historic Preservation Program priorities and FY 2015 HPF Grant Application. The meeting will be held at the DPR Conference Room, located at 490 Chalan Palasyo, Agaña Heights, Guam (across from Naval Hospital). For a copy of the survey form, please call 475-6294 or 6337. Please visit [www.historicguam.org](http://www.historicguam.org) for other announcements. For special accommodations, please call 475-6294 or 6355.

/s/ Raymond F.Y. Blas, Director

### Guam Memorial Hospital Authority Aturidat Espetad Mimiridat Guahan

850 Gov. Carlos G. Camacho Rd.  
Tamuning, Guam

## PUBLIC NOTICE Board of Trustees Meeting

Date: Wednesday, October 29, 2014  
Time: 6:00 p.m.  
Place: GMHA 1st Floor, Daniel L. Webb Conference Room

Persons requiring special accommodations, auxiliary aids, or services may contact Toni Villavicencio, EEO Officer/ADA Coordinator at 647-2218/2418.

/s/ Joseph P. Verga, MS, FACHE  
Hospital Administrator/CEO  
This advertisement is paid for with government funds.

### AVAILABLE JOBS FOR ELIGIBLE U.S. WORKERS

Apply with American Job Center  
3rd Floor, Bell Tower Plaza 710 W. Marine Corps Drive, Hagåtña, Guam 96910  
Ref # 2014-140

The job offer is temporary and open to all qualified U.S. workers without regard to race, color, national origin, age, sex, citizenship and is open to U.S. workers with disabilities who are qualified, willing, able and available to perform the job. The job offer is in compliance with Title II of the Genetics Information Nondiscrimination Act of 2008.

Benefits: Round-trip airfare for off-island hire; food and lodging @ \$320.00/month. Police and Court Clearance required within 3 working days of notification of hire.

7 - CEMENT MASON WITH 1 YEAR EXP.....\$12.87 PER HR.  
Duties: Smooths and finishes surfaces of poured concrete floors, walls, sidewalks, or curbs to specified textures using hand tools or power tools including floats, trowels, and screeds. Signals concrete delivery to position truck to facilitate pouring concrete. Spreads concrete into inaccessible section of forms using rake or shovel. Levels concrete to specified depth and workable consistency using hand screed and trowel to bring water to surface and produce soft toppling. Lays concrete blocks and mixes cement using shovel or cement mixing machine.

The recruitment associated with this job offer is closely monitored by the Department of Labor. Qualified, available and willing U.S. workers are highly encouraged to apply. Should you qualify for the job and are not hired, you may appeal with the Department of Labor who will independently review matter.

### District Sales Manager I

The Pacific Daily News, a Gannett Company and the premier media and advertising solutions company on Guam, is currently searching for a District Sales Manager for its Circulation Department. This part-time position manages an assigned newspaper delivery district. Responsibilities include: recruitment and training of independent contractors for the purpose of distributing newspapers and achieving goals; managing the execution of newspaper dealer agreements; ensuring collections are current; ensuring all subscribers receive their papers in a timely and satisfactory manner; and maintenance of carrier service and collection records.

The ideal candidate will have: at the minimum, a high school diploma or equivalent; newspaper delivery or route management experience; proficiency with computers and basic Microsoft Office programs including Word and Excel; ability to lift up to 50 pounds regularly; a valid driver's license, current insurance and reliable transportation. To be successful, the candidate must be able to create route structures, recruit carriers, orient carriers and run open routes if needed during early morning hours, lead a customer-focused team and exhibit a shared, enthusiastic commitment to customer service as a key driver of company goal attainment.

Qualified candidates are invited to apply and join our talent network by submitting their resume and application at:  
<http://www.gannett.com/section/careers01>

Federal law requires that anyone we hire be legally entitled to employment in the U.S.

We comply with this law on a nondiscriminatory basis.  
We are an equal opportunity employer and appreciate the value of a diverse workforce.

### I Mina'trentai Dos na Liheslaturan Guahan 32nd GUAM LEGISLATURE

Vice Speaker Benjamin J.F. Cruz, Acting Chairman  
Committee on Appropriations, Public Debt, Legal Affairs,  
Retirement, Public Parks, Recreation, Historic  
Preservation, and Land

#### HUNTAN PUPBLEKO (ROUND TABLE MEETING)

gi Metkoles, gi dilha 29 gi Oktubri, 2014  
Wednesday, October 29, 2014

Kuátton Inekungok Pupbleko gi I Liheslaturan Guahan  
(Guam Legislature Public Hearing Room)

#### TAREHA (AGENDA)

9:30 AM

Attorney General's Office: Government of Guam  
Group Health Insurance Program,  
FY 2015 Medical Rates

In compliance with the Americans with Disabilities Act, individuals requiring special accommodations or services or for further information, please call the Committee on Appropriations, Public Debt, Legal Affairs, Retirement, Public Parks, Recreation, Historic Preservation and Land at 473-4236/7 or email at [cpo@guamlegislature.org](mailto:cpo@guamlegislature.org)

# Classified News

Tel. 472-1736 • Fax. 472-4641 • Visit us online at: [www.guampdn.com](http://www.guampdn.com) • Submit your ad • Browse the classifieds

## Classifieds

Rate is per line per day. Minimum 2 lines.  
Some conditions apply.

### CLASSIFIED

- Announcements • Bids • Business Opportunities
- Business Service • Child Care • Construction • Instruction • Landscaping • Medical Help • Pest Control
- Photography • Travel • Wanted to Buy • Wholesale

1-3 Consecutive Days	\$13.75
4-6 Consecutive Days	\$11.95
7-9 Consecutive Days	\$11.55
10+ Consecutive Days	\$11.45
Non-Consecutive	\$14.00

### EMPLOYMENT

- Employment • Work Wanted
- \*Employment ads cannot be processed on Saturdays.

1-3 Consecutive Days	\$14.60
4-6 Consecutive Days	\$13.25
7-9 Consecutive Days	\$12.55
10+ Consecutive Days	\$11.85
Non-Consecutive	\$14.90

### REAL ESTATE

- For Rent/Commercial • For Rent/Residential
- For Sale/Commercial • For Sale/Residential
- Real Estate Wanted

1-3 Consecutive Days	\$14.00
4-6 Consecutive Days	\$12.35
7-9 Consecutive Days	\$12.20
10+ Consecutive Days	\$11.80
Non-Consecutive	\$14.30

## Classified Packages

Package rates are consecutive run days. These rates don't apply to commercial customers. Please contact Customer Service at 472-1736.  
Some conditions apply.

### SUPER DEALS

- \*Personal Items Below \$500 in total value. Price must be included in the ad to qualify.
- 3 Lines, 7 Days ..... \$23.00
- \$11.65 each additional line.

### PRIVATE PARTY PLEASERS

- \*Personal Items Below \$2,500 in total value.
- 3 Lines, 7 Days ..... \$31.00
- \*Personal Items \$2,501 and above.
- 3 Lines, 7 Days ..... \$55.50
- Price must be included in the ad to qualify.
- \$11.65 each additional line.

### INCREDIBLE DEALS

- \*Personal Items \$2,501 and above in total value.
- 3 Lines, 7 Days ..... \$57.00
- \$11.65 each additional line.

### WHEEL DEALS

- Automotive • Trucks • Bikes • Boats • Motorcycles
- Conditions/Restrictions: One vehicle per ad
- Ad format: Make, Model, Year.
- 3 Lines, 7 Days ..... \$54.50
- 3 Lines, 7 Days with photo ..... \$62.50

### YARD SALE

- Fundraising • Rummage • Yard Sale
- Conditions/Restrictions: 3 Consecutive Days
- Ad format: Village, Date, Time
- Yard Sale: Private residence
- Rummage: School or Non-profit organization
- 3 Lines, 3 Days ..... \$23.00

### ROOMMATES

- Conditions/Restrictions: \*Roommate a person who shares a room or apartment with another or others.
- 3 Lines, 7 Days ..... \$54.00

EFFECTIVE 12/30/13

All classified ads are subject to the applicable rate card, copies of which are available from our Advertising Dept. All ads are subject to approval before publication. The Pacific Daily News/Pacific Sunday News reserves the right to edit, refuse, reject, classify or cancel any ad at any time. Errors must be reported in the first day of publication. The Pacific Daily News/Pacific Sunday News shall not be liable for any loss or expense that results from an error in or omission of an advertisement. No refunds for early cancellation of order.

#### FOR RENT/RESIDENTIAL

**Ref/wahrs \$180 & up, mtl bnkhd \$120, elec dryr \$180, frezz \$375 elec stove \$180, 888-7039**

#### Lost & Found



Please bring Gucci back! Blue Brindle Missing near Harvest, Toto. Call Fran 488-6654 Reward

#### EMPLOYMENT

AC Tech starting pay \$15/hr. Apply at Appliances Galleria 646-7800

#### AUTO DETAILER

Guam Collision Center 633-4826

#### Bus Drivers w/D License needed w/exp. for upcoming short term requirement. \$11/hour 734-2573

#### Detailers, Tinters & Cashier

Federal Home in Layung - Baniagda or Fax resumes to 734-9942 or email to len@guamemorialpark.com. No phone calls.

#### FUNERAL ASSISTANT

Excel cust skills and prof appear Must be able to work Sat. Valid D/L with ability to obtain Chautier Police and Court Clearances. Must have reliable transport. Retiree's and Military encouraged. Apply in person at Guam Memorial Funeral Home in Layung - Baniagda or Fax resumes to 734-9942 or email to len@guamemorialpark.com. No phone calls.

#### Guam Collision, FT Experienced Automotive Painter Call 633-4826

#### Netopia Internet Cafe, FT Cashier Computer Literate 646-7200

#### Paradise Spa seeking Massage Therapist TEL: 649-3309

#### PTG Pacific Trucking Guam

PTG seeks "C" licensed Tractor-Trailer Drivers Container Hauling, Lowboy, or End Dump Experience Apply in person at 17-3311 Corsair Rd, Tuyen. Must have police, court, & traffic clearance

#### Road Side Towing/ TOW TRUCK OPERATOR AB LIC. 633-7726

#### TRACTOR TRLR DRVR W/ C LIC FT, 2 YRS EXP. REQ'D 888-4287

#### TRAINEE for Glass & Alum products, HS grad, career-oriented apply in person @ EMI Tam 649-4527

#### For Sale Residential

Barr. 3bd / 2 5ba New Concrete Hse For sale by Owner 888-4287

#### Yapaopao Estates Dededo 4BD/2 5BA, By Owner 687-8145

#### For Rent Residential

Agana Condo near Naval Hospital 3 bdrm Fully furnished! \$1,980 w/bckup generator, 1st flr 777-2696

#### Agana Hls Cliff Condo 1br Fulltime, Ocean View, Swim pool, Generator, Security Call 472-2239/477-1307

#### Anigua 3bd \$900, 1bd \$400 or Entire hse 4bd/2ba - \$1,300. See ok for rentfor sale C:988-9312

#### ANIGUA/TAM 2BD/1BTH \$600/\$650/\$700 648-0510/11

#### Dededo Condo 3 bedroom w/furniture and utilities! \$1,528 Monthly Sec 8 okay 777-2696

#### For Rent Residential

Mangla UOG Dr. 2bd & Studio A/C, Stove, Refrigerator 734-1234

#### Merizo Beach Triplex Moon/Sunset, Dolphins, Clean & Quiet 5850 T. 777-8355 Artero Realty

#### YIGO "FOR RENT" Newly Renovated 3BD / 2BA w/Garage Homes. 646-8551 or 747-0112

#### Automotive 50

Ford Expedition 07, 4WD BPass, AT, PP, AC, AW, White, Very clean InCdut \$10.5K OBO 483-4930

#### Mitsubishi Outlander 2003 SUV 4cyl, AC, Auto, Pwr win, new paint, Good condition \$4,500 486-9322

#### Nissan Altima '02 4cyl, AT, AC, CD pwr win/Ack, xchil cond., gas saver 63k mi., 55k negotiable 462-4363.

#### Nissan Sentra 2005 Automatic, Cold AC, CD/MP3, Good Cond., Gas Saver \$4,200 obo 486-9322

#### TOYOTA Camry LE 2011 4 door Low miles. Very Good Condition \$13,000 obo 632-6385/929-8382

#### Toyota Pickup Hilux 1990 Auto trans, No AC, Runs Good, EPI \$2,500 OBO Call 797-1985

#### Toyota Tercel 97, 5spd motor reblid like new, some new parts \$2,900, Joe C. 483-6917

#### Miscellaneous 70

20 & 40' Container & Modular Hse 482-7055/488-3553 Mon-Sa 8a-5p

#### PS90 rifle Gen3; used/rare Black; fair condition \$1,500 firm; Call 788-2917

#### Gulk Sale: used COMMERCIAL FREEZER & REF. VERY GOOD. \$850/EA. 688-0189 Day & Eve

#### Computers

Samsung tab 7" \$180, Iphone 3G \$150, Dell 14" w/it/dvd \$280 Wifi router \$35. 482-8695

#### Household

ANTIQUE Chinese Porcelains, bowls/plates/vases, Japan Prints India bronzes C. Jwky 483-2414

#### Ref/wahrs \$180 & up, mtl bnkhd \$120, elec dryr \$180, frezz \$375 elec stove \$180, 888-7039

#### Rummage 7

Dededo Fls Market, SAT 10:22 5:30-9AM, Lot#1118 12 Guam Hg NJR/OTC, lots of great items

#### Rumge sale at KTWG Nmtz Hill Mon - Fn, 9-4 ONLY collectible, clothing, LPs & 45s, new items dat Call 477-7108 or 477-5894

#### Machinery

Chiller, soft ice, ice maker, shave ice/mchine, All must go! 565-2822

#### Pets

Adorable Pure Bred Shitzu \$weaks old, 1st shots, SOLD!! SOLD!! SOLD!!

#### Chihuahua Pincher 1st shots, dewormed, tail crop. Was \$200 Now \$125. Must go. Call 777-0561

#### POMERANIAN PUPPIES 5 weeks old, 2 male \$800 each, Call 858-1244.

#### Pure Golden Retriever Pups 6 weeks old, 2 Male/2 Fem. \$600/ea. Call/Txt 898-2080

#### Pure Pug Paws 2 Male, 10 weeks old, 1 shots dewormed, parents or sight! \$1,200. Call 727-8558

#### STANDARD POODLE PUPPIES 3 Female, 10 months old \$1,000 each Call 734-2410.



## TOKIO MARINE PACIFIC

### CLAIMS ADJUSTER

TMPI is seeking a Claims Adjuster with a valid P&C Adjusters license. The prospective candidate must have a high school diploma and a minimum of two years of experience as a claims adjuster for a P&C insurance company. The successful candidate should have excellent computer and communication skills; keep analytical and problem solving skills; familiarity with HIPAA and AS400 a plus.

Tokio Marine Pacific Insurance offers a competitive salary and benefits package. Interested individuals may apply by emailing their resume to [gdiaz@tokiomarinepacific.com](mailto:gdiaz@tokiomarinepacific.com) by October 31, 2014.

### AVAILABLE JOBS FOR ELIGIBLE U.S. WORKERS

Apply with GES at the One Stop Career Center 1st Floor, GCIC Building in Hagatna Ref#: 2015-008

The job offer is temporary and open to all qualified U.S. workers without regard to race, color, national origin, age, sex, citizenship, and is open to U.S. workers with disabilities who are qualified, willing, able and available to perform the job. The job offer is in compliance with Title II of the Genetics Information Nondiscrimination Act of 2008.

Benefits: Roundtrip airfare for off-island hire. Food & lodging at \$30.00/Month.

**20 - ELECTRICIANS. \$15.45/HR.** Plans layout, installs and repairs the wiring of electrical fixtures, apparatus and control equipment, plans new or modified installation to minimize waste of materials, prove access for future maintenance and avoid unsightly, hazardous and unreliable wiring, consistent with specifications and electrical codes to connect wiring to the lighting fixtures and power equipment and test continuity of circuit to ensure electrical compatibility and safety of components.

The recruitment associated with this job offer is closely monitored by the Department of Labor. Qualified, available, and willing U.S. workers are highly encouraged to apply. Should you qualify for the job and are not hired, you may appeal with the Department of Labor who will independently review the matter.

### AVAILABLE JOBS FOR ELIGIBLE U.S. WORKERS


Apply with GES at the One Stop Career Center 1st Floor, GCIC Building in Hagatna Ref#: 2015-007

The job offer is temporary and open to all qualified U.S. workers without regard to race, color, national origin, age, sex, citizenship, and is open to U.S. workers with disabilities who are qualified, willing, able and available to perform the job. The job offer is in compliance with Title II of the Genetics Information Nondiscrimination Act of 2008.

Benefits: Roundtrip airfare for off-island hire. Food & lodging at \$30.00/Month. Free local transportation to/from jobsite.

**05 - ELECTRICIANS (1 Yr. Exp.) \$15.45/HR.** Plans layout, installs and repairs the wiring of electrical fixtures, apparatus and control equipment, plans new or modified installation to minimize waste of materials, prove access for future maintenance and avoid unsightly, hazardous and unreliable wiring, consistent with specifications and electrical codes to connect wiring to the lighting fixtures and power equipment and tests continuity of circuit to ensure electrical compatibility and safety of components.

The recruitment associated with this job offer is closely monitored by the Department of Labor. Qualified, available, and willing U.S. workers are highly encouraged to apply. Should you qualify for the job and are not hired, you may appeal with the Department of Labor who will independently review the matter.



## Guam Memorial Hospital Authority

### Aturidát Espetát Mimuriat Guáhan

850 Gov. Carlos G. Camacho Rd. Tamuning, Guam

## PUBLIC NOTICE

### Board of Trustees Meeting

Date: Wednesday, October 29, 2014  
Time: 6:00 p.m.  
Place: GMHA 1st Floor, Daniel L. Webb Conference Room

Persons requiring special accommodations, auxiliary aids, or services may contact Toni Villavicencio, EEO Officer/ADA Coordinator at 647-2218/2418.

/s/ Joseph P. Verga, MS, FACHE  
Hospital Administrator/CEO

This advertisement is paid for with government funds.



GUAM MEMORIAL HOSPITAL AUTHORITY  
Board of Trustees Regular Meeting



---

## MEETING AGENDA

Wednesday, October 29, 2014

D. L. Webb Conference Room

- I. **Call meeting to order and determination of quorum**
- II. **Medical Staff President's report**
- III. **Approval of regular session minutes**
  - A. September 25, 2014
- IV. **Board Sub-committee reports**
  - A. Human Resources
    1. Resolutions 15-04 through 15-07 relative to ACEs+Q and MagPro Winners
  - B. Joint Conference and Professional Affairs
    1. Resolutions 15-01 through 15-03 relative to medical staff privileges
  - C. Facilities, Capital Improvement Projects, and Information Technology
  - D. Governance, Bylaws, and Strategic Planning
  - E. Quality and Safety
    1. Performance Improvement Dashboard – Month 3 (CY-2014, 2Q)
    2. Patient Safety Dashboard (CY-2014, 2Q)
    3. CART and SCIP Data (CY-2014, 2Q)
  - F. Finance and Audit
- V. **Administrators' reports**
  - A. Hospital Administrator/CEO
  - B. Associate Administrator of Medical Services
  - C. Chief Financial Officer
    1. September 2014 Financials
- VI. **Old Business**
  - A. GMH Volunteers Association 50<sup>th</sup> Anniversary
- VII. **New Business**
- VIII. **Public Comment**
- IX. **Adjourn**

---

**Board Members:** Lee Webber – Chairman | Frances Mantanona – Vice-chairperson | Dr. Edna Santos – Secretary | Rose Grino, RN – Treasurer | Dr. Ricardo Terlaje – Trustee | Theodore Lewis – Trustee | Valentino Perez – Trustee

**Leadership:** Joseph Verga – CEO | Jemmabeth Simbillo, RN – Acting Assistant Administrator of Nursing Services | Alan Ulrich – Chief Financial Officer | Dr. Jonathan Sidell – Acting, Medical Director | Gordon Mizusawa – Acting, Associate Administrator of Operations | Dr. Hoa Nguyen – Medical Staff President | Joy Villaruel, RN – Acting, Compliance Officer



GUAM MEMORIAL HOSPITAL AUTHORITY  
Board of Trustees Regular Meeting



**ATTENDANCE SHEET**

Wednesday, October 29, 2014  
D. L. Webb Conference Room

<u>Name</u>	<u>Title</u>	<u>Signature</u>
<b>Board Members</b>		
Lee P. Webber	Chairman	<i>Excused</i>
Frances Mantanona	Vice-chairperson	<i>Frances Mantanona</i>
Dr. Edna Santos	Secretary	<i>Edna Santos</i>
Rose Grino, RN	Treasurer	<i>Rose Grino</i>
Dr. Ricardo Terlaje	Trustee	<i>Ricardo Terlaje</i>
Theodore Lewis	Trustee	<i>Excused</i>
Valentino Perez	Trustee	<i>Valentino Perez</i>
Beverly Lotz	Ex-officio Member	<i>Beverly Lotz</i>
<b>Leadership</b>		
Joseph P. Verga	Hospital Administrator/CEO	<i>Joseph P. Verga</i>
Jemmabeth Simbillo, RN	Acting, Assistant Administrator of Nursing Services	<i>Jemmabeth Simbillo</i>
Alan Ulrich	Chief Financial Officer	<i>Alan Ulrich</i>
Dr. Jonathan Sidell	Acting, Medical Director	<i>Present</i>
Gordon Mizusawa	Acting, Associate Administrator of Operations	<i>Gordon Mizusawa</i>
Dr. Hoa Nguyen	Medical Staff President	<i>Dr. Hoa Nguyen</i>
Joy Villaruel, RN	Acting, Compliance Officer	<i>Joy Villaruel</i>
June Perez	Acting, Public Information Officer	<i>June Perez</i>
>>> Guest(s) on next page >>>		



GUAM MEMORIAL HOSPITAL AUTHORITY  
Board of Trustees Regular Meeting



**ATTENDANCE SHEET**

Wednesday, October 29, 2014

D. L. Webb Conference Room

Guests	
<u>Print Name</u>	<u>Signature</u>
<i>Benita Manglona</i>	<i>present</i>



## Guam Memorial Hospital Authority

### Performance Improvement Dashboard - Divisions Month 3

**PERFORMANCE KEY:** ★ Better than Expected    ⬡ Expected    ■ Needs more work    ● Worse than expected    ⊛ No Data Collected

CORE VALUES	DEPT.	INDICATORS / MEASURES	GOAL	CY2013	1Q	2Q	3Q	4Q	2014
<b>NURSING SERVICES DIVISION - Maternal Child Health (MCH) Units - APRIL-MAY-JUNE 2014</b>									
A, E, Q	OB, NURSERY, L&D, PEDS	Pain Management	95%	⬡ 95%	⬡ 96%	★ 98%			
	NURSERY	HL/IV Maintenance	95%	★ 99%	⬡ 96%	★ 96%			
A, Q, S	NURSERY, L&D, PEDS	Informed Consent	95%	★ 100%	★ 100%	★ 100%			
A, Q, S	L&D	MD Order Compliance for Pain Medication	95%	⬡ 96%	★ 99%	★ 100%			
		OB Tracevue Documentation	95%	⬡ 95%	⬡ 95%	⬡ 96%			
	OB	Discharge Instructions	90%	● new for CY2014	★ 95%	★ 99%			
		Admission Documentation (Licensed staff)	95%	● new for CY2014	★ 98%	★ 100%			
		Documentation (Non-Licensed staff)	95%	● new for CY2014	★ 99%	★ 100%			
<b>FISCAL SERVICES DIVISION - APRIL-MAY-JUNE 2014</b>									
A	FINANCE	CFO Correspondence Completion	100%	● 69%	● 61%	● 78%			
		Accurate Accounts Payable Documentation	100%	⬡ 99%	⬡ 98%	⬡ 99%			
A, C		Financials Completed by 10th Business Day	100%	★ 100%	● 67%	★ 100%			
		Budget to Actual Reports Released by 15th Day	100%	★ 100%	★ 100%	★ 100%			
A	PAYROLL	Accurate Payroll	100%	★ 99.8%	★ 99.7%	★ 99.7%			
		Payroll Daily/Weekly Reports Submitted Timely	100%	● 67%	★ 100%	★ 100%			
		Payroll Daily/Weekly Reports with documented Manager Responses	100%	● 75%	● 86%	● 80%			
		Timekeeping Adjustments performed by Payroll Staff	< 10%	⬡ 6%	★ 3%	★ 3%			
<b>OPERATIONS DIVISION - APRIL-MAY-JUNE 2014</b>									
A, E, S	SECURITY	Unsecured Areas Secured once found	90%	● new for CY2014	★ 100%	★ 100%			
		Security responds to Code 60s	95%	● new for CY2014	★ 100%	★ 100%			
A, E	MATERIALS MANAGEMENT	Distribution - % of stock items issued from warehouse within 7 days of request	90%	● 74%	● 71%	● 83%			
		Stock Control - % of total stock items available for issue from the warehouse	85%	⬡ 89%	⬡ 89%	★ 93%			
		Procurement - % of total requisition converted to purchase order within 8 days of fund certification	85%	⬡ 86%	⬡ 84%	⬡ 87%			
A, E, S		CSR - Total critical care inventory available & ready for issue in CSR	85%	⬡ 86%	● 83%	⬡ 86%			
A, C		Report of Survey - % of total inventory disposed relative to total value of inventory	< 1%	⬡ 1%	★ 0%	⬡ 1%			
A, S		Recall & Alert Notice Reports - Responses from Departments	100%	● 85%	● 79%	● 78%			

PERFORMANCE KEY: ★ Better than Expected    ⬡ Expected    ■ Needs more work    ● Worse than expected    ⊗ No Data Collected

CORE VALUES	DEPT.	INDICATORS / MEASURES	GOAL	CY2013	1Q	2Q	3Q	4Q	2014
A, S	PLANNING	National Incident Management Systems (NIMS) Completion - Managers/Supervisors	95%	★ 98%	★ 98%	★ 98%			
		National Incident Management Systems (NIMS) Completion - Staff	95%	★ 96%	★ 97%	★ 97%			
<b>PRO-SUPPORT DIVISION - APRIL-MAY-JUNE 2014</b>									
A, C, E	RESPIRATORY	Respiratory Flowsheet Documentation	95%	★ 97%	⬡ 95%	● 67%			
		Interdisciplinary Plan of Care Documentation	90%	⬡ 90%	⬡ 91%	⬡ 93%			
		Charge Comparison - manual count (Respiratory Dept.) versus MIS acknowledged charges	< 10% variance	89%	★ 98%	⬡ 96%			
A, S, Q	REHABILITATIVE SVCS.	Outpatient Medication Reconciliation	90%	■ 89%	⬡ 91%	■ 88%			
A, C, E		Interdisciplinary Plan of Care Documentation	90%	⬡ 90%	★ 97%	⬡ 92%			
		Daily Charge Entry	95%	★ 98%	★ 96%	★ 100%			
		SNU Documentation	90%	⬡ 94%	⬡ 90%	★ 99%			
A, E, Q	SOCIAL SERVICES	Case Closures in 7 days of Discharge	85%	■ 78%	★ 92%	⬡ 87%			
		Home Health Care Referrals ordered 48 hrs or more prior to Discharge	80%	⬡ 84%	⬡ 81%	⬡ 84%			
		Cases acknowledged by SW within 2 hours	90%	⬡ 90%	⬡ 90%	★ 98%			
		Cases with SW intervention within 4 hours	90%	⬡ 93%	⬡ 93%	★ 100%			
<b>MEDICAL SERVICES DIVISION - APRIL-MAY-JUNE 2014</b>									
A, C, Q	QUALITY IMPROVEMENT	Surgical Care Improvement Project (SCIP) Process of Care Measures	> 85%	<b>PLEASE SEE ATTACHED CART AND SCIP TABLE</b>					
		CMS Abstraction and Reporting Tool (CART) - Core Measures - (AMI, HF, PN)	> 85%						
A, S, Q	RISK MANAGEMENT	Total # of Patients with return ER visits within 48 hours for the same or related complaints	?	new for CY2014	58	63			
		% of Patients that revisited ER (within 48 hours) with the same complaint after having left AMA or Eloped during the 1st visit	?		6%	8%			
		% of Patients that were admitted after ER revisit (within 48 hours)	?		26%	16%			
		% of Patients that were discharged after ER revisit (within 48 hours)	?		74%	84%			
<b>PATIENT SAFETY COMMITTEE DASHBOARD - PLEASE SEE ATTACHED</b>									





# PATIENT SAFETY DASHBOARD

CALENDAR YEAR 2014 REPORT DATE:

September 12, 2014 (updated 10/14/14)

TARGET KEY: ★ Better than Expected    ◇ Expected    ■ Needs more work    ● Worse than expected

		TARGET KEY	Target Goal	CY2013	1Q	2Q	3Q	4Q	COMMENTS			
<b>NPSG 1: PATIENT IDENTIFIERS</b>												
Patient Identifiers	# of observations in compliance	★ >95%	>90%	★	★	★			*Data only reflects the months of April and May			
	Total number of observations	◇ >90%								97%	96%	*96%
Patient Identifiers-- Labeling of specimens	# of observations in compliance	★ >95%	>90%	★	★	★			*Data only reflects the months of April and May			
	Total number of observations	◇ >90%								96%	98%	*100%
<b>NPSG 2: EFFECTIVE COMMUNICATION</b>												
NURSING - Critical Test/Critical Results Reporting Documentation	# of documented MD notification of critical	★ >90%	>85%	●	●	●			During the July Nursing PI Meeting, Unit Supervisors were advised to reinforce the importance of asking MD for ordered parameters for new bank values, especially if values are expected to fall within the critical range. Otherwise, all staff should be reminded that the critical value must be reported to the responsible physician.			
	# of critical test/critical results sample	◇ >85%								48%	55%	64%
NURSING - Critical Test/Critical Results Reporting	# of MD notification within 60 minutes of report time	★ >85%	>90%	★	★	◇			Unit Supervisors were advised to reinforce to all staff that the responsible physician has 30 minutes to respond. If no response, the appropriate physician alternate must be contacted, and must respond in 30 minutes. The goal is to report the value in 60 minutes or less.			
	# of critical test/critical results MD notification documented	◇ >90%								92%	97%	91%
NURSING - Critical Test/Critical Results Reporting Documentation - ER (outpatients)	Documentation compliance	★ >90%	>85%	★	★	★			*Data only reflects the months of January and February in 1Q, the months of May and June in 2Q. ER staff struggle with data collection secondary to PI representatives being prioritized for patient care first; they consequently are not afforded the time to audit.			
	MD Documentation in Medical Record	◇ >85%								100%	*100%	*100%
	Nursing staff taking action to contact patients whether successful or not	● <75%								100%	*100%	*100%
LABORATORY - Critical Results Reporting	# of critical test result samples with documented readback on LIS	★ >90%	>85%	★	★	★						
	total # of critical test result samples audited	◇ >85%								96%	100%	100%
RESPIRATORY - Critical Results Reporting	# of critical test result samples correctly reported and documented on logsheet	★ >90%	>85%	◇	■	◇			Respiratory Department continues to remind therapists to document completely on their IIMed critical value assessments and critical values log			
	total # of critical test result samples audited	◇ >85%								87%	83%	88%
SPECIAL SERVICES - Critical Results Reporting	# of critical test result samples correctly reported and documented on logsheet	★ >90%	>85%	★	★	★			During the month of June, 3 out of the 19 sampled EKG reports should not have been reported as critical, as they were chronic rhythms. That month averaged out to 85%, which dropped the overall quarter's average to 91%.			
	total # of critical test result samples audited	◇ >85%								95%	100%	91%
RADIOLOGY - Critical Results Reporting	# of critical test result samples correctly reported and documented on logsheet	★ >90%	>85%	★	★	ND			Radiology Department reported that the two off-island radiologists have been consistent with documenting critical values on logs; other radiologists have not. The compliance rates reported here are based on the off-island radiologists' logs only. Radiology Department head is monitoring all radiologists' compliance to documenting in the critical value logs.			
	total # of critical test result samples audited	◇ >85%								100%	100%	ND
<b>NPSG 3: MEDICATION SAFETY</b>												
Medication Errors Rate per 1000 medication doses billed (NEAR MISSES & ACTUAL ERRORS)	# of ACTUAL medication errors*1000	★ <0.10	<0.25	◇	★	★			Please refer to Medication Error Report Attachment for more information			
	# of medication doses DISPENSED (inpatient)	◇ <0.25								0.2	0.09	0.07
	ACTUAL ERRORS	● >0.75										
	NEAR MISSES	● >0.75										
		VOLUME INDICATOR		new for CY2014	55	37						
					334	525						
Anticoagulation Therapy Management (ATM)	cases where there are one or more instances of INR > 5.0 and evidence that Warfarin dose was still given without documented justification	★ < 2.5%	< 5%	★	ND	ND			Monitoring of this indicator will be resumed once Pharmacy Department hires more Pharmacists.			
	Total # of cases reviewed	◇ < 5%								1%	ND	ND
	Total # of errors related to ATM	● > 10%								3	ND	ND
		VOLUME INDICATOR										
Anticoagulation Therapy Management -FDI Coumadin Teachings	# of FDI consults ordered for Dietary Staff	★ >95%	>85%	●	◇	◇						
	# of patients discharged with FDI	◇ >85%								72%	87%	92%

TARGET KEY: ★ Better than Expected    ◇ Expected    ■ Needs more work    ● Worse than expected

		TARGET KEY	Target Goal	CY2013	1Q	2Q	3Q	4Q	COMMENTS
ANTICOAGULATION USAGE	# ON ENOXAPARIN			433	ND	ND			Monitoring of this Indicator will be resumed once Pharmacy Department hires more Pharmacists.
	# ON HEPARIN DRIP AND HEPARIN SQ			427	ND	ND			
	# ON WARFARIN			202	ND	ND			
<b>NPSG 7: INFECTION CONTROL</b>									
Hospital Acquired Infections	# of HAI	★ < 1.0		◇	◇	◇			
	# of discharges	◇ < 5.0	<5.0%	2.36	2.62	2.66			
		■ > 5.0							
		● > 7.0							
HAI Occurrences	Gastrointestinal Infections			0	14	2	7		
	Blood Stream Infections			0	31	9	12		
	Urinary Tract Infections			0	74	24	28		
	Surgical Site Infection			0	11	3	5		
	Hospital Acquired Pneumonia			0	28	9	6		
	Ventilator Associated Pneumonia			0	8	2	2		
	Skin and Soft Tissue Infection			0	109	27	13		
Urinary Catheter Device Usage per ICU Patient Days	# of urinary catheter days	★ <0.73		★	★	★			
	# of ICU Patient Days	◇ <0.78	<0.78	0.53	0.51	0.54			
		■ <0.84							
		● >0.87							
Catheter Associated UTI Infections per Urinary Catheter Days in ICU	# of CA-UTI *1000	★ <1.6		★	●	■			
	# of ICU Catheter days	◇ <3.1	<3.1	1.55	7.22	6.22			
		■ <6.9							
		● >6.9							
Central Line Device Usage Rate	ICU Central Line Days	★ <0.38		★	◇	◇			
	ICU Patient Days	◇ <0.49	<0.49	0.35	0.40	0.46			
		■ <0.58							
		● >0.68							
Catheter Related BSI per Central Line Days in the ICU	# of ICU CR-BSI *1000	★ <1.6		◇	●	●			
	ICU Central Line Days	◇ <3.1	<3.1	3.08	7.01	6.94			
		■ <6.1							
		● >6.1							
Prophylactic Antibiotic Administration	Total cases compliant-administered 1 hour prior to cut time	★ >95%		◇	◇	◇			NOTE: monitoring from March 2014 onwards to be done by QM department. 1Q data reflects the months of January and February 2014 only.
	Total cases reviewed	◇ >85%	>85%	85%	94%	94%			
		■ >75%							
		● <75%							
Prophylactic Antibiotic discontinued within 24 hours post operatively	Total cases compliant	★ >95%		◇	★	★			NOTE: monitoring from March 2014 onwards to be done by QM department. 1Q data reflects the months of January and February 2014 only.
	Total cases reviewed	◇ >90%	>90%	94%	98%	97%			
		■ >80%							
		● <80%							
FLASH STERILIZATION	Total # of Flash sterilization			5	1	0			
Surgical Site Infection Survey Response	Total Survey Response Rec'd	★ >95%		★	★	★			NOTE: 1Q data reflects the months of January and February 2014 only
	Total SSI Survey Sent out	◇ >85%	>85%	98%	100%	97%			
		■ >75%							
		● <75%							
Surgical Site Infection Rate (based on SSI Survey Rec'd)	Total SSI	★ <0.5		◇	★	◇			NOTE: 1Q data reflects the months of January and February 2014 only
	Total Survey Response Rec'd	◇ <1.32	<1.32	0.72	0.35	0.90			
		■ <3.11							
		● >5.12							
Ventilator Associated Pneumonia Rate-ICU	# of VAP*1000/ # of ventilator days	★ < 3.0		◇	◇	■			
		◇ < 8.1	<8.1	3.73	4.33	9.13			
		■ < 10.0							
		● > 10.0							
	TOTAL OCCURRENCE			6	2	2			
Ventilator Associated Pneumonia-NICU	# of VAP*1000/ # of ventilator days	★ 0		■	★	★			
		◇ <1.5	<1.5	3.08	0	0			
		■ <3.2							
		● >3.2							
	TOTAL OCCURRENCE			2	0	0			
Hand Hygiene Compliance	# of compliant Hand Hygiene Observation/ # of observation	★ > 98%		■	■	■			
		◇ >90%		83%	82%	87%			

TARGET KEY: ★ Better than Expected    ◇ Expected    ■ Needs more work    ● Worse than expected

		TARGET KEY	Target Goal	CY2013	1Q	2Q	3Q	4Q	COMMENTS	
Hand Hygiene Compliance Breakdown	Nursing	◇	>90%	92%	89%	96%				
	Sample size	■		588	287	305				
	Medical Staff	●		88%	72%	68%				
	Sample size	■		268	90	90				
	Operations (housekeeping)	●		64%	63%	74%				
	Sample size	●		64	51	50				
Professional Support	■	82%	81%	85%						
Sample size	■	152	138	147						
<b>NPSG 8: MEDICATION RECONCILIATION</b>										
HOME MEDICATION COMPLETED (INPATIENTS)	# OF HOME MEDICATION LISTING COMPLETED ON ADMISSION	★	>98%	>90%	■	■	◇		In April, the PI Coordinator redistributed the Home Medication Documentation Refresher training to all nursing unit supervisors so that they can reinforce the documentation requirements with their staff. Additional IIMed questions regarding reasons for not being able to document elements of the medication listing helped improve compliance this quarter.	
	# OF CHART REVIEWS	◇	>90%		80%	79%	91%			
		■	75-90%							
		●	<75%							
HOME MEDICATION COMPLETED (REHAB)	# OF HOME MEDICATION LISTING COMPLETED ON ADMISSION	★	>98%	>90%	■	◇	■		Rehab Staff signed off on/acknowledged the process of medication reconciliation in July; AA delegated to assist in verifying form completion; Forms will be located uniformly in one area of the chart at all times; weekly reviews of the forms started in July.	
	# OF CHART REVIEWS	◇	>90%		89%	91%	88%			
		■	75-90%							
		●	<75%							
<b>NPSG 9: FALL PREVENTION</b>										
FALL RATE—GMHA (average for the quarter)	# of falls*1000/ # of patient days	★	<0.5	<2.0%	■	■	●		Please refer to Fall Report Attachment for more information. Nursing Fall Prevention Team meeting monthly to address unit needs relative to fall prevention. Full representation at these meetings remains challenging due to high census levels recently.	
		◇	<2.0		2.25	2.39	3.93			
		■	<3.5							
		●	>3.5							
Total Fall Occurrences		VOLUME INDICATOR		54	19	30				
<b>NPSG 15: SUICIDE RISK</b>										
Initial Suicide Assessment	# of complete suicide assessments	★	>95%	>90%	★	★	★		Suicide Risk Data - ER has not been able to collect nor submit data since February, due to challenges with staffing (prioritized for patient care).	
	# of identified suicide risk patients	◇	>80%		98%	99%	100%			
		■	>90%							
		●	<80%							
Ongoing Suicide Assessment	# of completed on going assessments per protocol	★	>95%	>80%	■	■	●		Suicide Risk Management - Written Inservice (from Staff Nurse Training Officer) is being planned to address the lack of improvement in some of the subcriteria of this indicator.	
	# of identified suicide risk patients	◇	>90%		80%	88%	75%			
		■	>90%							
		●	<80%							
Completed Environmental Assessment	# of environmental assessment completed	★	>95%	>90%	◇	★	★		Suicide Risk Management Champions - continue to reinforce requirements at the unit level.	
	# of identified suicide risk patients	◇	>90%		85%	100%	95%			
		■	>90%							
		●	<80%							
Suicide Risk Referred to Mental Health Consult	# of patients directly transferred to Mental Health for consultation	★	>95%	>90%	★	★	★		Goal rate was adjusted to 90% effective April 2014.	
	# of identified suicide risk patients	◇	>90%		95%	92%	100%			
		■	>90%							
		●	<80%							
Suicide Discharge Instructions	# of discharge instructions provided to at risk patients and documented	★	>90%	>85%	■	■	●			
	# of identified suicide risk patients	◇	>85%		81%	81%	75%			
		■	>85%							
		●	<75%							
<b>NPSG 16: RAPID RESPONSE</b>										
Rapid Response Success Calls	# of successful RRT interventions	★	>80%	>50%	◇	**	**		** Monitoring regarding Rapid Response being done by QI department - please see attachments for 2Q (April, May, June).	
	Total # of RRT calls	◇	>50%		74%	**	**			
		■	30-50%							
		●	<30%							
Rapid Response Team Calls	Surgical			Volume Indicator	23	**	**			
	Medical Surgical				29	**	**			
	Telemetry-PCU				45	**	**			
	Hemodialysis				1	**	**			
	Other				2	**	**			
	Late RRT calls				3	**	**			

TARGET KEY: ★ Better than Expected    ◇ Expected    ■ Needs more work    ● Worse than expected

TARGET KEY		Target Goal	CY2013	1Q	2Q	3Q	4Q	COMMENTS
<b>UNIVERSAL PROTOCOL</b>								
<b>TIME OUT (Operating Room) - new criteria</b>	<b>OVERALL COMPLIANCE</b>	★ 100%	<b>&gt; 90%</b>	◇ 99.8%	◇ 98.5%	★ 100%		OR's Site Marking compliance was affected by 2 issues: (1) supply of markers were double-tipped, but lacked any labeling to identify which side was for skin marking, and which side was for general marking; (2) Staff needed education to understand which side of the marker to correctly use for skin marking. Since then, new supply of markers are now appropriately labeled.
	Time-Out Verbally Called	◇ >90%		100%	100%	100%		
	All activity CEASED	● <75%		99%	100%	100%		
	Confirmed Correct Patient (2 identifiers)		100%	100%	100%			
	Confirmed Correct Procedure		100%	100%	100%			
	Confirmed Correct Side/Site		100%	100%	100%			
	Confirmed Correct Patient Position		100%	100%	100%			
	Confirmed Correct Radiographs		100%	100%	100%			
	Confirmed Correct Implants and equipment		100%	100%	100%			
	Site Marking Visible		99%	93%	99%			
Documentation of Time-Out		100%	100%	100%				
<b>TIME OUT (Radiology - procedures outside of OR) - new criteria</b>	<b>OVERALL COMPLIANCE</b>	★ 100%	<b>&gt; 90%</b>	◇ 99%	◇ 97%	◇ 94%		
	Time-Out Verbally Called	◇ >90%		99%	98%	91%		
	All activity CEASED	● <75%		99%	95%	95%		
	HCW Confirmed Correct Patient (2 identifiers)		99%	100%	94%			
	HCW Confirmed Correct Procedure		99%	100%	94%			
	HCW Confirmed Correct Side/Site		88%	100%	94%			
	HCW - Site Marking Visible		99%	100%	94%			
	Proceduralist - verified procedure		99%	94%	96%			
	Proceduralist - verified site/side		99%	94%	96%			
	Documentation of Time-Out		99%	100%	93%			
<b>TIME OUT (Nursing-Bedside - procedures outside of OR) - new criteria</b>	<b>OVERALL COMPLIANCE</b>	★ 100%	<b>&gt; 90%</b>	◇ 95%	◇ 94%	★ 100%		Data from ER - pending submission
	Time-Out Verbally Called	◇ >90%		95%	94%	100%		
	All activity CEASED	● <75%		95%	94%	100%		
	HCW Confirmed Correct Patient (2 identifiers)		95%	95%	100%			
	HCW Confirmed Correct Procedure		95%	95%	100%			
	HCW Confirmed Correct Side/Site		95%	95%	100%			
	HCW - Site Marking Visible		95%	95%	100%			
	Proceduralist - verified procedure		95%	94%	100%			
	Proceduralist - verified site/side		95%	94%	100%			
	Documentation of Time-Out		95%	94%	100%			
<b>OTHERS</b>								
<b>RISK MANAGEMENT INFORMATION</b>	sentinel events		0	7	1	0		
	Delays in Treatment	VOLUME INDICATOR	0	137	34	38		
	Against Medical Advice	0	189	30	21			
	Elopements	0	594	218	169			

**BLOOD USAGE STATS--SEE ATTACHMENT I**

**FALL RATE--SEE ATTACHMENT II**

**MEDICATION ERROR RATE--SEE ATTACHMENT III**

## RRT AND CODE 72

Month: APRIL, 2014

RRT	Location	ER	CCU	TELE	SURGICAL	AMBULATORY	TOTAL
	Number of Cases						
	Level of Care:						
	AMBULATORY					1	1
	ER						
	CCU						
	PCU						
	TELE						
	ACUTE						
	Outcome:						
	Coded						
	Prevented					1	1
<b>CODE 72</b>							
	Location	ER	CCU	TELE	SURGICAL	AMBULATORY	TOTAL
	Number of Codes	14 (15)	2 (5)	2 (3)	1		19 (24)
	Initiated by ALS	6					6
	LEVEL OF CARE						
	ER	11					11
	CCU	3	2	1			6
	PICU						
	PCU						
	TELE			1			1
	ACUTE				1		1
	OUTCOME						
	Expired	10	2				12
	Resuscitated	4			1		5
	Admitted	4					4
		1 pt=2 codes expired 2nd code	1 pt=3 codes expired 3rd code	1 pt=2 codes expired 2nd code			
			1 pt=2 codes expired 2nd				

Prepared by:

RRT AND CODE 72

Month: MAY, 2014

RRT	Location	ER	CCU	PCU	TELE	MED/SURG	OR	ANGIO	TOTAL
	Number of Cases		1		1			1	3
	Level of Care:								
	ER								
	CCU		1						1
	PCU								
	TELE				1			1	2
	ACUTE								
	Outcome:								
	Coded				1				1
	Prevented		1					1	2
	Expired							1	1
CODE 72	Location	ER	CCU	PCU	TELE	MED/SURG	OR	ANGIO	TOTAL
	Number of Codes	12 (14)	2 (4)	2	2	2 (3)	1		21pt (26)codes
	Initiated by ALS	2							2
	LEVEL OF CARE								
	ER	10							10
	CCU	2	2	1					5
	PICU								
	PCU								
	TELE			1	2		1		4
	MED/SURG								
	PICU								
	ACUTE					2			2
	OUTCOME								
	Expired	4	1						5
	Resuscitated	8	1	2	2	2	1		16
	Admitted	8							8
	Discharged Home								
	Still inpatient								
	Expired after code								
		1 pt = 3 codes	1 pt=3codes			1pt=2 codes			

RRT AND CODE 72

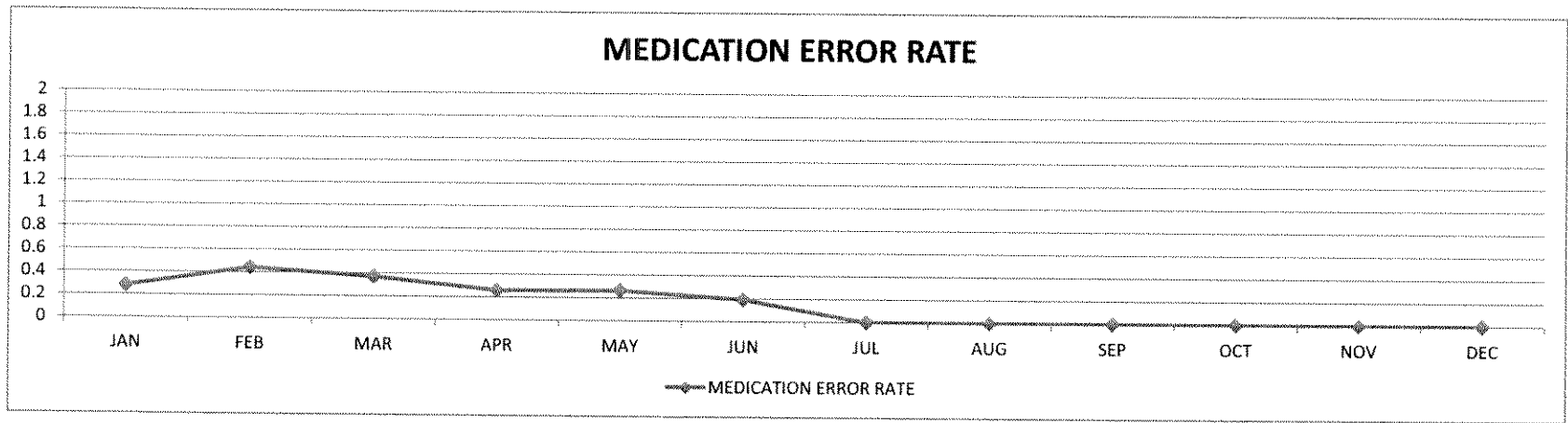
Month: Jun-14

RRT	Location	ER	CCU	PCU	TELE	MED/SURG	OR	ANGIO	TOTAL
	Number of Cases			1		2			
	Level of Care:								
	ER								
	CCU								
	PCU			1					
	TELE								
	ACUTE					2			
	Outcome:								
	Coded								
	Prevented			1		2			
	Expired							1	1
CODE 72	Location	ER	CCU	PCU	TELE	MED/SURG	OR	ANGIO	TOTAL
	Number of Codes	12 (14)	2 (4)	2	2	2 (3)	1		21pt (26)codes
	Initiated by ALS	2							2
	LEVEL OF CARE								
	ER	10							10
	CCU	2	2	1					5
	PICU								
	PCU								
	TELE			1	2		1		4
	MED/SURG								
	PICU								
	ACUTE					2			2
	OUTCOME								
	Expired	4	1						5
	Resuscitated	8	1	2	2	2	1		16
	Admitted	8							8
	Discharged Home								
	Still inpatient								
	Expired after code								
		1 pt = 3 codes	1 pt=3codes			1pt=2 codes			

# MEDICATION ERROR RATE CY 2014

MEDICATION ERROR PER 1000 DISPENSED RATE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	CY14
	0.28	0.44	0.37	0.36	0.26	0.27	0.19	0.24	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
# of actual medication errors *1000	14	21	20	55	13	14	10	37	0	0	0	0	0
# of dispensed medication (inpatient)	50,056	47,332	54,002	151,390	49,909	52,568	51,848	154,325	0	0	0	0	0
Sample rate: 100%													
Frequency: monthly													
Performance Measure:													
<input type="checkbox"/> Volume + Flow <input type="checkbox"/> Education & Competency <input type="checkbox"/> Cost & Efficiency <input type="checkbox"/> Customer Satisfaction <input checked="" type="checkbox"/> Process & Output <input checked="" type="checkbox"/> Patient Outcomes <input checked="" type="checkbox"/> Risk management, safety, and/or infection control Data Collection Method: Patient Safety Form													
<b>Desired Outcome:</b> GMHA will have a less than 0.05 Medication error rate by the end of CY2014													

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	CY14
ACTUAL	14	21	20	0	0	0	0	0	0	0	0	0	55
NEAR MISSED - REPORTED	0	0	0	0	0	0	0	0	0	0	0	0	0
NEAR MISS-PHARMACY	29	1	9	6	8	8							
NEAR MISS-NURSING	29	19	17	29	70	18							
NEAR MISS-DRUG INTERVENTIONS	66	74	90	138	110	138							





NODE	Procurement	0	0	0	0	0	0	0	0	0	0	0	0	0
	Prescribing	0	0	0	0	0	0	0	0	0	0	0	0	0
	Transcription	0	0	0	0	0	0	0	0	0	0	0	0	0
	Dispensing	3	4	2	3	6	3	0	0	0	0	0	0	21
	Administering	5	14	8	7	5	3	0	0	0	0	0	0	42
	Monitoring	6	2	8	3	1	2	0	0	0	0	0	0	22
	Documenting	0	1	2	0	2	2	0	0	0	0	0	0	7

TYPE OF ERROR	Prescribing	0	0	0	0	0	0	0	0	0	0	0	0	0
	Omission	3	3	5	0	4	0	0	0	0	0	0	0	15
	Wrong Patient	0	1	1	2	1	1	0	0	0	0	0	0	6
	Wrong Time	0	2	0	0	0	0	0	0	0	0	0	0	2
	Wrong Route	1	1	0	0	1	1	0	0	0	0	0	0	4
	Wrong Dose	0	0	0	1	0	0	0	0	0	0	0	0	1
	Wrong Administration Technique	0	0	2	0	0	0	0	0	0	0	0	0	2
	Wrong Dosage Form	0	0	0	0	0	0	0	0	0	0	0	0	0
	Wrong Drug Preparation	0	2	1	0	1	1	0	0	0	0	0	0	5
	Allergic Reaction	0	4	1	2	0	0	0	0	0	0	0	0	7
	Allergy Not Documented	0	0	0	0	0	0	0	0	0	0	0	0	0
	Incorrect or Absent Documentation	0	0	0	0	0	0	0	0	0	0	0	0	0
	Illegible Order	0	0	0	0	0	0	0	0	0	0	0	0	0
	Failure to Follow Policy & Procedure	0	0	0	0	0	0	0	0	0	0	0	0	0
	Infiltration	5	1	4	2	0	1	0	0	0	0	0	0	13
	Extravasation	1	1	3	1	1	1	0	0	0	0	0	0	8
	Improper dose/quantity	4	4	2	1	0	1	0	0	0	0	0	0	12
Unauthorized (wrong) drug	0	2	1	2	0	2	0	0	0	0	0	0	7	
Other:	0	0	0	2	6	2	0	0	0	0	0	0	10	

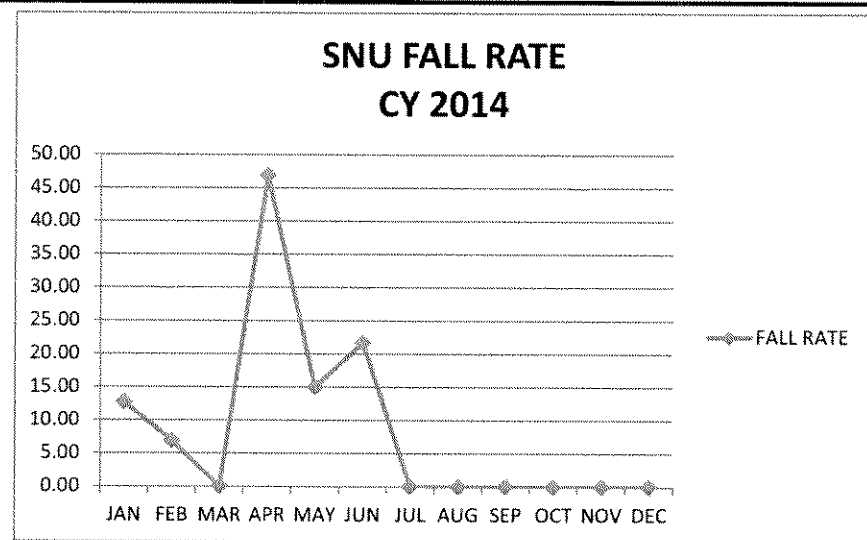
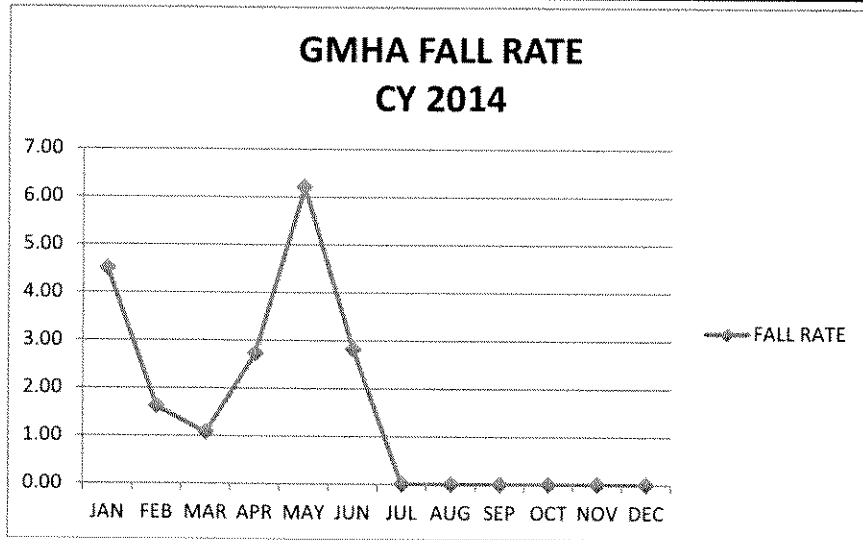
SEVERITY LEVEL	A	0	1	1	3	3	0	0	0	0	0	0	0	8
	B	2	2	1	0	5	3	0	0	0	0	0	0	13
	C	3	11	8	3	5	5	0	0	0	0	0	0	35
	D	9	7	10	7	1	2	0	0	0	0	0	0	36
	E	0	0	0	0	0	0	0	0	0	0	0	0	0
	F	0	0	0	0	0	0	0	0	0	0	0	0	0
	G	0	0	0	0	0	0	0	0	0	0	0	0	0
	H	0	0	0	0	0	0	0	0	0	0	0	0	0
	I	0	0	0	0	0	0	0	0	0	0	0	0	0

Severity Level Description: **CATEGORY A:** Circumstances or events that have the capacity to cause error. **CATEGORY B:** An error occurred but the error did not reach the patient. **CATEGORY C:** An error occurred that reached the patient but did not cause patient harm. **CATEGORY D:** An error occurred that reached the patient and required monitoring to confirm that it resulted in no harm to the patient

and/or required intervention to preclude harm. **CATEGORY E:** An error occurred that may have contributed to or resulted in temporary harm to the patient and required interventions. **CATEGORY F:** An error occurred that may have contributed to or resulted in temporary harm to the patient and required prolonged hospitalization. **CATEGORY G:** An error occurred that required intervention necessary to sustain life. **CATEGORY I:** An error occurred that may have contributed to or resulted in the patient's death

		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	CY14
LOCATION	ER	3	6	5	1	2	1	0	0	0	0	0	0	18
	HEMO	2	0	1	0	0	0	0	0	0	0	0	0	3
	ICU	2	1	2	1	1	1	0	0	0	0	0	0	8
	LD	0	0	0	2	0	0	0	0	0	0	0	0	2
	MSW	0	0	1	1	0	3	0	0	0	0	0	0	5
	NURS/NICU	0	0	0	0	0	1	0	0	0	0	0	0	1
	OBW	0	0	0	0	0	0	0	0	0	0	0	0	0
	OR	0	0	1	0	0	0	0	0	0	0	0	0	1
	PEDS/PICU	0	2	0	0	1	0	0	0	0	0	0	0	3
	SURG	2	9	6	4	3	1	0	0	0	0	0	0	25
	TELE-PCU	3	0	2	1	1	3	0	0	0	0	0	0	10
	PHARMACY	2	2	0	3	6	0	0	0	0	0	0	0	13
	RADIOLOGY	0	1	2	0	0	0	0	0	0	0	0	0	3
	RESPIRATORY	0	0	0	0	0	0	0	0	0	0	0	0	0
	REHAB	0	0	0	0	0	0	0	0	0	0	0	0	0
	SPECIAL SERVICES	0	0	0	0	0	0	0	0	0	0	0	0	0
SNU	0	0	0	0	0	0	0	0	0	0	0	0	0	

FALL PREVALENCE RATE PER 1000 PATIENT DAYS	JAN	FEB	MAR	Q1	APR	MAY	JUN	Q2	JUL	AUG	SEP	Q3	OCT	NOV	DEC	Q4
	4.50	1.61	1.08	2.39	2.73	6.21	2.82	3.93	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
# of fall occurrences * 1000--acute areas	12	4	3	19	7	16	7	30	0	0	0	0	49	0	0	49
# of patient days (ICU, MS, SURG, TELE-PCU)	2669	2477	2790	7936	2567	2578	2484	7629	0	0	0	0	0	0	0	0
Sample rate: 100%																
Frequency: monthly																
Performance Measure:																
Volume + Flow																
Education & Competency																
Cost & Efficiency																
Customer Satisfaction																
Process & Output																
Patient Outcomes																
Risk management, safety, and/or infection control																
Data Collection Method: Patient Safety Form																
<b>Desired Outcome:</b> GMHA will have a less than 2.00 fall prevention rate by the end of CY2013																
SNU FALL RATE PER 1000 PATIENT DAYS	JAN	FEB	MAR	Q1	APR	MAY	JUN	Q2	JUL	AUG	SEP	Q3	OCT	NOV	DEC	Q4
	12.70	6.93	0.00	7.08	46.88	15.00	21.74	22.47	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
# of fall occurrences*1000	4	3	0	7	3	3	2	8	0	0	0	0	15	0	0	15
# of patient days	315	433	241	989	64	200	92	356	0	0	0	0	0	0	0	0



JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC CY2014

FALL OCCURRENCE	ICU	0	0	0	0	2	0	0	0	0	0	0	0	2
	MSW	3	2	1	4	9	3	0	0	0	0	0	0	22
	TELE-PCU	5	2	0	2	1	1	0	0	0	0	0	0	11
	PEDS/PICU	0	0	0	0	0	1	0	0	0	0	0	0	1
	SURG	4	0	2	1	4	2	0	0	0	0	0	0	13
	HEMO	0	0	0	0	0	0	0	0	0	0	0	0	0
	ER	0	1	0	1	0	1	0	0	0	0	0	0	3
	ANCILLARY	0	0	0	0	0	0	0	0	0	0	0	0	0
	SNU	4	3	0	3	3	2	0	0	0	0	0	0	15
Visitor	0	0	1	0	0	0	0	0	0	0	0	0	1	

SHIFT OCCURRENCE	AM SHIFT	5	4	1	2	11	0	0	0	0	0	0	0	23
	PM SHIFT	6	3	0	3	3	6	0	0	0	0	0	0	21
	GY SHIFT	5	1	2	6	5	4	0	0	0	0	0	0	23
OCCURRENCE 1HR BEFORE/AFTER SHIFT		5	4	0	3	5	5	0	0	0	0	0	0	22

TYPE OF FALL	WITNESSED	4	2	0	2	3	0	0	0	0	0	0	0	11
	ASSISTED	0	0	0	1	3	1	0	0	0	0	0	0	5
	REPEATED	3	2	1	2	6	4	0	0	0	0	0	0	18

LOCATION OF FALL	BATHROOM	2	1	1	3	4	0	0	0	0	0	0	0	11
	BEDSIDE	12	4	2	7	13	8	0	0	0	0	0	0	46
	WALKWAY	0	1	0	1	0	0	0	0	0	0	0	0	2
	OTHERS	2	1	0	0	2	2	0	0	0	0	0	0	7

FLOOR CONDITION	DRY	16	8	3	11	19	10	0	0	0	0	0	0	67
	WET	0	0	0	0	0	0	0	0	0	0	0	0	0
	SLIPPERY	0	0	0	0	0	0	0	0	0	0	0	0	0
	DAMAGED	0	0	0	0	0	0	0	0	0	0	0	0	0

RESTRAINT USE	NONE	13	8	3	11	17	8	0	0	0	0	0	0	60
	PHYSICAL	1	0	0	0	0	1	0	0	0	0	0	0	2
	CHEMICAL	0	0	0	0	0	0	0	0	0	0	0	0	0
	SIDERAILS X 4	2	0	0	0	2	1	0	0	0	0	0	0	5

MEDICATION USE	OPIOIDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	SEDATIVE	0	0	0	1	2	1	0	0	0	0	0	0	0	4
	ANTICONVULSANTS	0	0	0	1	0	2	0	0	0	0	0	0	0	3
	CARDIAC MEDS	4	1	0	0	3	0	0	0	0	0	0	0	0	8
	DIABETIC MEDS	2	0	0	0	1	0	0	0	0	0	0	0	0	3

CONTRIBUTING FACTORS	MENTAL STATUS	10	5	2	7	12	8	0	0	0	0	0	0	0	44
	TOILETING ATTEMPT	4	1	1	3	7	1	0	0	0	0	0	0	0	17
	BED NOT IN LOWEST POSITION	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	EQUIPMENT	1	0	0	0	0	0	0	0	0	0	0	0	0	1
	IMPROPER FOOTWEAR	1	0	0	0	0	0	0	0	0	0	0	0	0	1
	WHEELCHAIR/BED NOT LOCKED	0	0	0	1	0	0	0	0	0	0	0	0	0	1
	LIGHTING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	STAFFING ISSUE	0	0	0	0	0	0	0	0	0	0	0	0	0	0

TYPE OF INJURIES	NONE	15	5	2	8	12	8	0	0	0	0	0	0	0	22
	MINOR	1	3	0	3	7	2	0	0	0	0	0	0	0	16
	MAJOR	0	0	1	0	0	0	0	0	0	0	0	0	0	1
	DEATH	0	0	0	0	0	0	0	0	0	0	0	0	0	0

BLOOD BANK TRANSFUSION STATISTICS

**PURPOSE**

To compile statistical data which may be useful in identifying problems, opportunities to improve and planning activities.

**RESPONSIBILITIES**

The Lab/BB will

- maintain blank forms and enter data monthly
- submit completed forms to TTC monthly

The TTC will review and analyze data monthly and yearly. Aug-14

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
<b>COMPONENTS RECEIVED CROSS</b>	372	384	394	364	332	348	304	328					
PRBC (LEUKOCYTE REDUCED)	338	352	334	338	306	316	274	288					
CMV NEGATIVE LRC PRBC	12	12	12	12	12	12	12	12					
FRESH FROZEN PLASMA	18	14	14	0	8	0	14	22					
SDP	4	4	4	4	4	4	4	4					
PLATELETS (SDP)-LOCAL PHERESIS	12	10	11	12	10	9	12	10					
UNITS RECEIVED FROM USNH	0	0	0	0	0	0	0	0					
UNITS REQUESTED FROM USNH (SDP)	0	0	0	0	0	0	0	0					
TOTAL UNITS ISSUED TO USNH	0	0	0	0	0	0	0	0					
TOTAL UNITS ISSUED TO CHC	0	0	0	0	0	0	0	0					
NO. OF OCCURRENCES/REPORTS	0	0	0	0	0	0	0	0					
NO. OF CASES REFERRED TO TTC	0	0	0	0	0	0	0	0					
*NO. OF TYPE & SCREEN REQUESTS	no data	no data	no data	no data	no data	no data	no data	no data					
PRBC CROSSMATCHED	429	412	398	384	362	333	292	303					
CT Ratio: XM/TX	1.5	1.3	1.4	1.5	1.3	1.6	1.5	1.3					
PATIENTS CROSSMATCHED	123	113	106	98	94	102	117	123					
*NO. OF INCOMPATIBLE CROSSMATCH	0	0	0	0	0	0	0	0					
**NO. OF RH NEG OB PATIENTS	0	0	0	0	0	0	0	0					
PATIENTS TRANSFUSED	113	109	101	90	89	97	99	104					
COMPONENT TRANSFUSED	332	321	317	301	294	298	312	321					
PRBC	309	301	304	290	288	290	294	301					
PC ALIQUOTS	4	2	3	3	1	2	2	0					
FRESH FROZEN PLASMA	12	4	8	8	2	0	6	8					
FFP ALIQUOT	0	0	0	0	2	0	0	0					
PLATELETS (SDP)	2	4	4	4	4	4	4	4					
PLATELETS (SPLIT UNITS)	20	18	17	20	18	16	12	20					
NO. OF UNITS EMERGENCY RELEASED	16	14	15	18	18	16	12	20					
PACKED CELLS	2	0	0	0	2	0	0	0					
PLATELETS	14	14	15	15	16	16	12	20					
SINGLE UNIT TRANSFUSIONS (Adults)	no data	no data	no data	no data	no data	no data	no data	no data					
2 UNIT TRANSFUSION	no data	no data	no data	no data	no data	no data	no data	no data					
TRANSFUSION COMPLICATIONS	0	1	1	0	0	0	0	0					
HEMOLYTIC RX	0	0	0	0	0	0	0	0					
SOB (TRALI?)	0	0	0	0	0	0	0	0					
TRANSMITTED INFECTION	0	0	0	0	0	0	0	0					
OTHER	0	0	0	0	0	0	0	0					
<b>COMPONENTS EXPIRED ON SHELF</b>	0	0	0	0	0	0	0	0					
PRBC (ALQ)	0	0	0	0	0	0	0	0					
FRESH FROZEN PLASMA (ALQ)	0	0	0	0	0	0	0	0					
PLATELETS (SDP)	0	0	0	0	0	0	0	0					
COMPONENTS WASTED (FFP ORDERED-NOT USED)	0	0	0	0	0	0	0	1					

**Monthly review by Lab and TTC**

Problems identified

BB Supervisor Initial \_\_\_\_\_ Date \_\_\_\_\_  
 TTC Initial \_\_\_\_\_ Date \_\_\_\_\_

**Yearly Review**

Trends Noted  Opportunities to Improve  Yes  No  Yc

BB Supervisor Initial \_\_\_\_\_ Date \_\_\_\_\_  
 TTC Initial \_\_\_\_\_ Date \_\_\_\_\_

**COMMENTS**

/s/ Anne Santos March 2014

Routing: 1)BB initiates 2)TTC 3)QM  
 Completed forms filed in \*Lab/BB \*MSO \*PI Coordinator

- \*Data Source - HIS
- \*\*Data Source - Blood Bank

CART and SCIP DATA CY 2014	1ST QUARTER		2nd QUARTER		3rd QUARTER		4th QUARTER		GMHA Average
	July 1 - September 31, 2013		October 1 - December 31, 2013		January 1 - March 31, 2014		April 1 - June 30, 2014		
<b>Acute Myocardial Infarction (AMI)</b>									
Aspirin on Arrival	41/42	99%	43/47	92%					94%
Aspirin on Discharge	36/37	97%	37/41	90%					94%
Given ACE Inhibitor or ARB for LVSD	8/11	73%	4/7	57%					67%
Beta Blockers given on discharge	36/38	95%	34/41	83%					89%
Fibrinolytic Meds within 30 minutes of arrival	0/5	0%	1/5	20%					10%
Given a prescription of statin at discharge	38/41	93%	40/40	100%					96%
<b>Pneumonia (PN)</b>									
Blood Culture performed within 24 Hours to OR 24 Hours after hospital Arrival for Patients who were Transferred or Admitted to the ICU within 24 Hours of Hospital Arrival	5/5	100%	0/0	*					100%
Blood Cultures performed in the ER prior to initial antibiotic received in hospital	12/20	60%	8/12	67%					63%
Initial antibiotic selection for Community Acquired Pneumonia (CAP) in immunocompetent patients (CMS)	15/19	79%	19/22	86%					83%
Initial antibiotic selection for CAP in immunocompetent ICU patients (TJC)	1/2	50%	0/0	*					50%
Initial antibiotic selection for CAP in immunocompetent patients - Non-ICU (TJC)	14/17	82%	19/22	86%					85%
<b>Heart Failure (HF)</b>									
Given discharge instructions	41/42	98%	21/22	96%					97%
Given an evaluation of LVS Function	39/42	93%	21/22	96%					94%
ACE inhibitor or ARB for LVSD	18/20	90%	10/11	91%					90%
<b>Surgical Care Improvement Project (SCIP)</b>									
Prophylactic antibiotic received within one hour prior to surgical incision	3/4	75%	1/1	100%					80%
Prophylactic antibiotic selection for Surgical Patients	3/4	75%	1/1	100%					80%
Prophylactic antibiotic discontinued within 24 hours after surgery end time	4/4	100%	1/1	100%					100%
Surgery patients with appropriate hair removal	11/12	92%	7/7	100%					95%
Urinary catheter removed on postoperative Day 1 (POD 1) or postoperative Day 2 (POD 2) with day of Surgery being Day 0	3/3	100%	0/0	*					100%
Surgery patients with perioperative temperature management	3/4	75%	0/0	*					75%
Surgery patients on beta-blocker therapy prior to arrival who received a beta-blocker during the perioperative period	0/1	0%	1/1	100%					50%
Surgery patients who received appropriate venous thromboembolism prophylaxis within 24 hours prior to surgery to 24 hours after surgery	3/5	60%	3/4	75%					67%
<b>Perinatal Care (PC)</b>									
Elective Delivery (PC-01)	£	£	23/264	9%					9%
<b>Stroke (STK)</b>									
Given Venous Thromboembolism (VTE) Prophylaxis	¤	¤	¤	¤					¤
Given Antithrombotic Therapy on Discharge	¤	¤	¤	¤					¤
Given Anticoagulation Therapy for Atrial Fib-Flutter	¤	¤	¤	¤					¤
Given Thrombolytic Therapy	¤	¤	¤	¤					¤
Given Antithrombotic Therapy By The End of Hospital Day 2	¤	¤	¤	¤					¤
Given Statin Medication on Discharge	¤	¤	¤	¤					¤
Given Stroke Education	¤	¤	¤	¤					¤
Assessed for Rehabilitation	¤	¤	¤	¤					¤

The data in this report is provided by the Quality Management Department on a quarterly basis.  
Data is obtained from the CMS Abstraction and Reporting Tool (CART). Sources: Measures - Hospital IQR

**Key Legend**

- \* No cases eligible for inclusion within the denominator
- ¤ N/A (Abstraction starts with January 2014 discharges)
- £ No Report

**GUAM MEMORIAL HOSPITAL AUTHORITY**

**Minutes of the  
Board of Trustees Regular Meeting  
Thursday, September 25, 2014 at 6pm  
Daniel L. Webb Conference Room**

**ATTENDANCE**

**Board Members:**

Lee Webber  
Frances Mantanona - *Excused*  
Edna Santos, MD  
Rose Grino, RN  
Ricardo Terlaje, MD  
Valentino Perez - *Excused*  
Theodore Lewis  
Toni Pecon - GMHVA

**Hospital Leadership:**

Joseph Verga, MS, FACHE  
Gordon Mizusawa  
Alan Ulrich  
Jemmabeth Simbillo, RN  
Jonathan Sidell, MD - *Absent*  
Joygemma Villaruel, RN  
Hoa Nguyen, MD - *Absent*

**I. CALL TO ORDER AND DETERMINATION OF QUORUM** – After notices were duly and timely issued pursuant to *Title 5 Guam Code Annotated, Chapter 8 Open Government Law, Section 8107(a)* and with a quorum present, the Chairman called to order the regular meeting of the Guam Memorial Hospital Authority Board of Trustees at 6:07 p.m. on Thursday, September 25, 2014 in the D. L. Webb Conference Room of the Guam Memorial Hospital Authority located in Tamuning, Guam.

ISSUE/TOPIC/DISCUSSIONS	DECISION(S)/ACTION(S)	RESPONSIBLE PARTY	REPORTING TIMEFRAME	STATUS
<b>II. MEDICAL STAFF PRESIDENT’S REPORT</b> The Medical Staff President was not present to provide his report.	No decisions or actions taken.	Dr. Nguyen	Updates to be provided at each meeting	Informational

**III. EXECUTIVE SESSION** – At the written request of Legal Counsel, the Chairman called the meeting into Executive Session. Trustee Grino motioned and it was seconded by Trustee Santos to move to Executive Session. Motion carried with all ayes.  
 • *The minutes of the Executive Session are confidential and kept under separate cover in accordance with Title 5 Guam Code Annotated, Chapter 8 Open Government Law, Section 8111(c)(7).*

**IV. APPROVAL OF REGULAR SESSION MINUTES** – The minutes of the regular meeting held on August 28, 2014 were reviewed. Trustee Grino motioned and it was seconded by Trustee Santos to approve the minutes with revisions. Motion carried with all ayes.

**V. BOARD SUB-COMMITTEE REPORTS**

<p><b>A. Human Resources Sub-committee</b></p> <p>1. Mr. Verga reported that implementation of the remaining 50% for the Hay Plan (for non-nurses) was Oct. 1, 2014.</p> <p>Additionally, retroactive payments for the Hay Pay (from Feb. 2014) were being discussed by the sub-committee. He commented that the mandate was unfunded and was also not included in the hospital’s FY-2015 budget.</p> <p>2. Mr. Verga reported that the candidate for the Medical Records Administrator position was expected to begin work in January 2015.</p> <p>The candidate had questions which he would be submitting to Mr. Ulrich and Human Resources.</p>	No decisions or actions taken.	Trustee Grino	Updates to be provided at each meeting	Informational
---	--------------------------------	---------------	--	---------------



<p>3. Mr. Verga reported that the hospital was exploring outsourcing several critical positions that remain unfilled.</p> <p>4. Mr. Verga reported the following for physician staffing:</p> <ul style="list-style-type: none"> <li>• The Radiology Dept. underwent restructuring and 4-6 radiologists were recruited for temporary coverage for 60 day periods at a time</li> <li>• Dr. Lizama interviewed possible candidates for pulmonology and nephrology</li> <li>• Two general surgeons were recruited as hospitalists. One is a hand surgeon and the other is a trauma surgeon.</li> <li>• Recruitment for a pathologist was ongoing. In the meantime, Dr. Duaterman was contracted to cover the Laboratory.</li> </ul> <p>5. Mr. Ulrich reported that the Human Resources sub-committee referred “typhoon pay” for physicians to the Physician Compensation Taskforce.</p> <p>6. Mr. Ulrich reported that a meeting to finalize the “Exempt Policy” was scheduled for Sept. 26<sup>th</sup>.</p> <p>Mr. Verga expected for the policy to be finalized by October 2014.</p>				
<p><b>B. <u>Joint Conference and Professional Affairs Sub-committee (JCPA)</u></b></p> <p>1. The JCPA sub-committee reviewed and supported the appointments and reappointments of the Medical Staff’s hospital privileges. The following resolutions were presented to the Board for review and approval:</p> <p>a. Res. No. 14-69, Relative to the Appointment of Active Medical Staff Privileges for:</p>	<p>Trustee Grino motioned and it was seconded by Trustee Santos to accept the recommendations by the JCPA sub-committee to approve the appointments and reappointments for privileges of said physicians. Motion carried with all ayes.</p>	<p>Trustee Webber Medical Director  Medical Staff Office</p>	<p>Reports to be provided at each meeting</p>	<p>Informational</p>

<ul style="list-style-type: none"> <li>• Golda Sol Fernandez, MD (exp. 08/30/16)</li> <li>• Kimberly Walton, MD (exp. 08/30/16)</li> </ul> <p>b. Res. No. 14-70, Relative to the Appointment of Provisional Medical Staff Privileges for:</p> <ul style="list-style-type: none"> <li>• Eugene De Guzman, MD (exp. 08/30/15)</li> <li>• Alan Garvin, MD (exp. 08/30/15)</li> <li>• Benjamin Widener, MD (exp. 08/30/15)</li> <li>• Georgina Calderon, MD (exp. 08/30/15)</li> </ul> <p>c. Res. No. 14-71, Relative to the Appointment of Allied Health Professional Staff Privileges for:</p> <ul style="list-style-type: none"> <li>• Janna Melsness, CNM (exp. 08/30/16)</li> </ul>				
<p><b>C. <u>Facilities, Capital Improvement, and Information Technology Sub-committee</u></b> Mr. Verga presented Resolution 14-72 Relative to supporting Bill 393-92 and GMH’s Maternal Child Health (MCH) Renovation Project for the Board’s approval.</p> <p>It was noted that the hospital would not incur any of the debt to fund the renovation of the MCH units.</p>	Trustee Lewis motioned and it was seconded by Trustee Grino to approve the resolution as presented. The motion carried with all ayes.	Trustee Lewis	Reports to be provided at each meeting	Informational
<p><b>D. <u>Governance, Bylaws and Strategic Planning Sub-committee</u></b> The sub-committee did not meet during the month of September 2014.</p>	No decisions or actions taken.	Trustee Terlaje	Reports to be provided at each meeting	Informational
<p><b>E. <u>Quality and Safety Subcommittee</u></b> Trustee Santos reported the following:</p> <ol style="list-style-type: none"> <li>1. The Nursery MOS was submitted to The Joint Commission on Sept. 12<sup>th</sup> and was accepted and an extension was granted for training on “Improving Communications in a Healthcare Setting.”</li> </ol>		Trustee Santos Trustee Grino	Reports to be provided at each meeting	Informational

<p>2. The case involving high risk for IV extravasation was closed and no further monitoring was required.</p> <p>3. The hospital's compliance with DVT prophylaxis 89%. As a result, TJC had requested for audit data to be submitted.</p> <p>4. CMS conducted its annual recertification survey of the hospital and the Skilled Nursing Unit.</p> <p>She mentioned that physicians' legibility and telephone orders were a concern from CMS.</p> <p>Mr. Verga commented that there were several minor citations but that the hospital did well overall.</p> <p>5. Performance Improvement:</p> <ul style="list-style-type: none"> <li>• Physician staffing was a concern and compatible bed scales were needed in the in the Emergency Dept.</li> <li>• Dietary equipment preventative maintenance was not being conducted due to a credit hold with the vendor</li> <li>• Ongoing Professional Practice Evaluation (OPPE) were not being conducted for physicians</li> <li>• Stray dogs continued to be an issue at the Skilled Nursing Unit</li> </ul>	<p>The staff was commended for their hard work and dedication.</p>															
<p><b>F. Finance and Audit Sub-committee</b></p> <p>1. Trustee Grino provided the following updates to ongoing RFP's/contracts:</p> <table border="1" data-bbox="86 1170 793 1430"> <thead> <tr> <th>RFP</th> <th>Status</th> </tr> </thead> <tbody> <tr> <td>ChargeMaster with Craneware</td> <td>Contract was at Adelup for signature</td> </tr> <tr> <td>Collections with Collection Agency of Guam</td> <td>Contract was signed</td> </tr> <tr> <td>Coding and Business Office Management with HRGPros</td> <td>Contract was being negotiated</td> </tr> <tr> <td>Whole blood products</td> <td>The Blood Bank of HI declined to submit its proposal</td> </tr> <tr> <td>Laboratory management and</td> <td>The time was extended for</td> </tr> </tbody> </table>	RFP	Status	ChargeMaster with Craneware	Contract was at Adelup for signature	Collections with Collection Agency of Guam	Contract was signed	Coding and Business Office Management with HRGPros	Contract was being negotiated	Whole blood products	The Blood Bank of HI declined to submit its proposal	Laboratory management and	The time was extended for		<p>Trustee Grino</p>	<p>Reports to be provided at each meeting</p>	<p>Informational</p>
RFP	Status															
ChargeMaster with Craneware	Contract was at Adelup for signature															
Collections with Collection Agency of Guam	Contract was signed															
Coding and Business Office Management with HRGPros	Contract was being negotiated															
Whole blood products	The Blood Bank of HI declined to submit its proposal															
Laboratory management and	The time was extended for															

reference lab	submission of bids.
Parking	Contract was being negotiated
SNU Space	No update was provided
Copiers, Printers, and Fax	The dispute was lifted and Installations to begin this weekend
MCH A&E services	Submission to be reviewed by evaluation panel

2. Mr. Ulrich reported that the hospital submitted the last of the data requested by the hospital's consultant for the TEFRA rebase. He stated that CMS considered reimbursing the hospital as far back as 2007.
  
3. Trustee Grino reported that the hospital received approximately \$600K for the Urgent Care Clinic and would begin recruiting the staff needed.
  
4. Mr. Ulrich proposed to extend the hospital's contract with Deloitte for an additional year for auditing services.  
  
He explained that the existing contract allowed for the extension and the Office of Public Accountability was notified of the hospital's intent.
  
5. Mr. Vera reported that the hospital was questioned over possible procurement violations at the last Oversight Hearing.  
  
He assured the Board that all procurement policies and procedures were followed.
  
6. August 2014 Financials  
Mr. Ulrich highlighted the hospital's financials and answered questions from the Board.
  - Patient accounts receivables have not been adjusted but will be corrected within the next couple of weeks
  - August was a busy month due to the influx in patient census
  - Supplies and materials expenses

Trustee Grino motioned and it was seconded by Trustee Santos to extend the contract with Deloitte for an additional year. The motion carried with all ayes.

Mr. Ulrich would prepare a resolution for signature.

The hospital provided a response to Sen. Rodriguez and it was satisfactory.

Mr. Ulrich

<p>increased due to the influx in patient census</p> <ul style="list-style-type: none"> <li>• Contractual services increased due to the shifting of physicians from employed to contracted status</li> <li>• The Finance team conducted a manual analysis of the Medicare and MIP accounts</li> <li>• The Finance team was moving forward with reconciling accounts with each insurer</li> <li>• Adelup identified \$6M for the hospital which would assist with the its shortfalls</li> <li>• \$890K worth of tax garnishments was expected on Sept. 26<sup>th</sup>.</li> <li>• The hospital would like a return of \$2.6M from Adelup for incurred costs for the Hay Plan</li> <li>• The cost to fully implement the Hay Plan was over \$4.1M</li> </ul> <p><u>Other Discussions:</u> The hospital would proceed with its re-submission of proposed fees to the Legislature.</p>				
---	--	--	--	--

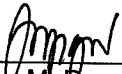
**V. ADMINISTRATORS' REPORTS**

<p><b>A. <u>Hospital Administrator/CEO's Report</u></b> Mr. Verga reported the following:</p> <ol style="list-style-type: none"> <li>1. The hospital received a draft report from the Department of Interior – Office of Inspector General (DOI). DOI commended the hospital for its Strategic Plan and other initiatives to improve the hospital's finances.</li> </ol> <p>DOI's draft report was not available for the public.</p> <ol style="list-style-type: none"> <li>2. The Skilled Nursing Unit (SNU) was recently visited by representatives from Veterans Affairs (VA). The visit was an indication of the VA's interest to seek services from the hospital and SNU for veterans.</li> </ol>	<p>No decisions or actions taken.</p>	<p>Mr. Verga</p>	<p>Reports to be provided at each meeting</p>	<p>Informational</p>
--	---------------------------------------	------------------	---	----------------------

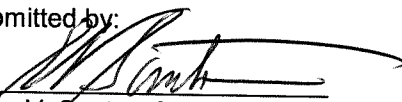
<p>3. The hospital may be approved for a \$250K grant for cancer care from the University of Guam.</p> <p>4. Installation of the radiology equipment that was donated by the US Naval Hospital was approximately 70% complete. The equipment certification by a physicist was also being scheduled.</p> <p>5. St. Luke's Medical Center sponsored two physicians to attend a workshop in the Philippines as part of its partnership with the hospital.</p>				
<p><b>B. Associate Administrator of Medical Services' Report</b> The Associate Administrator of Medical Services was not present to provide his report.</p>	No decision or actions taken.	Dr. Sidell	Reports to be provided at each meeting	Informational
<p><b>C. Chief Financial Officer's Report</b> Mr. Ulrich provided his report during the Finance and Audit discussion.</p>	No decisions or actions taken.	Mr. Ulrich	Reports to be provided at each meeting	Informational
<b>VI. OLD BUSINESS</b>				
<p><b>A. <u>GMH Volunteers Association's 50<sup>th</sup> Anniversary</u></b> June Perez would provide more information relative to the planning of the event after the Thanksgiving Raffle Drawing ends in November.</p> <p><u>Other Discussions:</u> Ms. Toni Pecon informed the Board of the following GMHVA donations/projects:</p> <ul style="list-style-type: none"> <li>• A stethoscope was purchased for the Pediatrics Unit</li> <li>• A medical transport vehicle was purchased and one was donated from the vendor</li> <li>• A ventilator was purchased from Medpharm and two additional units were provided by the vendor to replace defective ventilators purchased from them through a bid</li> <li>• United Airlines donated a used ventilator and the GMHVA purchased parts</li> <li>• 2014 Charity Ball proceeds were being</li> </ul>				

utilized to renovated rooms in the Med-Tele unit.				
<b>VII. UNFINISHED BUSINESS – None</b>				
<b>VIII. NEW BUSINESS – None</b>				
<b>IV. PUBLIC COMMENT – None</b>				
<b>X. ADJOURNMENT – With no further business to discuss, Trustee Grino motioned and it was seconded by Trustee Santos to adjourn the meeting at 7:30 p.m. Motion carried with all ayes.</b>				

Transcribed by:

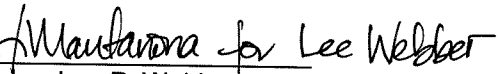
  
 Theo M. Pangelinan  
 Administrative Assistant

Submitted by:

  
 Edna V. Santos, MD  
 Secretary

**CERTIFICATION OF APPROVAL OF MINUTES**

The minutes of the regular session of the September 25, 2014 meeting was approved by the Board of Trustees on this 29<sup>th</sup> day of October 2014.

Certified by:   
 Lee P. Webber  
 Chairman



**Guam Memorial Hospital Authority**  
***Aturidåt Espetåt Mimuriåt Guåhan***

850 Governor Carlos G. Camacho Road  
Tamuning, Guam 96911  
P: (671)647-2104/2367 F: (671) 649-0145



**PRESS RELEASE**

FOR IMMEDIATE RELEASE

October 22, 2014

**BOARD OF TRUSTEES MEETING**

In accordance with Public Law 24-109, relative to notice of meetings, and in addition to the published notice in the Pacific Daily News today, this serves as five (5) working days public notice for the regular meeting of the GMHA Board of Trustees.

**Date:** Wednesday, October 29, 2014  
**Time:** 6:00 p.m.  
**Place:** GMHA – Daniel L. Webb Conference Room  
1<sup>st</sup> Floor, “C” Wing

Individuals requiring special accommodations, auxiliary aids, or services may contact Toni Villavicencio, EEO Officer/ADA Coordinator at 647-2218/2418.

###





**Guam Memorial Hospital Authority**  
**Aturidåt Espetåt Mimuriåt Guahån**

850 Gov. Carlos G. Camacho Road  
 Tamuning, GU 96913



**BOARD OF TRUSTEES**  
**Official Resolution No. 15-01**

***“RELATIVE TO THE APPOINTMENT OF ACTIVE MEDICAL STAFF PRIVILEGES FOR”***

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Shishin Miyagi, MD.	Family Practice	Family Practice	September 30, 2016

**WHEREAS**, the above listed practitioner met the basic requirements for Active Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.2; and

**WHEREAS**, the Medical Executive Committee on September 26, 2014 and the Joint Conference and Professional Affairs Committee on October 2, 2014 recommended approval of Active Medical Staff Membership appointment for the above listed practitioner; and

**WHEREAS**, all appointments to Active Medical Staff Membership require Board approval; now, therefore be it


**RESOLVED**, that the Board of Trustees approves this recommendation to appoint the above named practitioners to Active Medical Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these appointments; and be it further

**RESOLVED**, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

**Certified by:**

  
 Lee P. Webber  
 Chairman, Board of Trustees

**Attested by:**

  
 Edna V. Santos, MD  
 Secretary, Board of Trustees



**Guam Memorial Hospital Authority**  
**Aturidåt Espetåt Mimuriåt Guahån**

850 Gov. Carlos G. Camacho Road  
 Tamuning, GU 96913



**BOARD OF TRUSTEES**  
**Official Resolution No. 15-02**

***“RELATIVE TO THE APPOINTMENT OF ACTIVE ASSOCIATE  
 MEDICAL STAFF PRIVILEGES FOR”***

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Maria Andrea Alano, MD	Pediatrics	Pediatrics	September 30, 2016

**WHEREAS**, the above listed practitioner met the basic requirements for Active Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.2; and

**WHEREAS**, the Medical Executive Committee on September 26, 2014 and the Joint Conference and Professional Affairs Committee on October 2, 2014 recommended approval of Active Medical Staff Membership appointment for the above listed practitioner; and

**WHEREAS**, all appointments to Active Medical Staff Membership require Board approval; now, therefore be it


**RESOLVED**, that the Board of Trustees approves this recommendation to appoint the above named practitioners to Active Medical Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these appointments; and be it further


**RESOLVED**, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

**Certified by:**

  
 Lee P. Webber  
 Chairman, Board of Trustees

**Attested by:**

  
 Edna V. Santos, MD  
 Secretary, Board of Trustees



**Guam Memorial Hospital Authority**  
**Aturidåt Espetåt Mimuriåt Guahån**

850 Gov. Carlos G. Camacho Road  
 Tamuning, GU 96913



**BOARD OF TRUSTEES**  
**Official Resolution No. 15-03**

***“RELATIVE TO THE APPOINTMENT OF PROVISIONAL MEDICAL STAFF PRIVILEGES FOR”***

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Jared Carlson, MD	Surgery	General/Hand Surgery	September 30, 2015
Hillary Chollet, MD	Surgery	General/Trauma Surgery	September 30, 2015
Noel Concepcion, MD	Surgery	Cardio/Thoracic Surgery	September 30, 2015
Gregory Levitin, MD	Surgery	Otolaryngology	September 30, 2015

**WHEREAS**, the above listed practitioners met the basic requirements for Provisional Medical Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.3; and

**WHEREAS**, the Medical Executive Committee on September 26, 2014 and the Joint Conference and Professional Affairs Committee on October 2, 2014 recommended approval of Provisional Medical Staff Membership reappointment for the above listed practitioners; and

**WHEREAS**, all appointments to Provisional Medical Staff Membership require Board approval; now, therefore be it

**RESOLVED**, that the Board of Trustees approves this recommendation to appoint the above named practitioners to Provisional Medical Staff as recommended; and, be it further

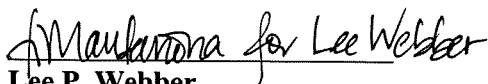
**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioner listed above and all Hospital and Medical Departments of these appointments; and be it further

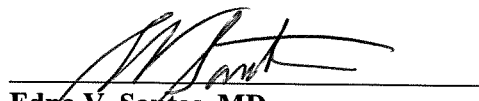
**RESOLVED**, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

**Certified by:**

**Attested by:**

  
 Lee P. Webber  
 Chairman, Board of Trustees

  
 Edna V. Santos, MD  
 Secretary, Board of Trustees



**Guam Memorial Hospital Authority**  
**Aturidåt Espetåt Mimuriåt Guahån**

850 Gov. Carlos G. Camacho Road  
 Tamuning, GU 96913



**BOARD OF TRUSTEES**  
**Official Resolution No. 15-04**

***RELATIVE TO COMMENDING WALFREDO L. SANTOS FOR HIS DEDICATION AND COMMITMENT TO THE GUAM MEMORIAL HOSPITAL AUTHORITY (GMHA) ACHIEVING THE ACES+Q EMPLOYEE OF THE QUARTER (APRIL-JUNE 2014).***

**WHEREAS**, Guam Memorial Hospital’s Employee Recognition Program ACES+Q is a program that recognizes its hard working and dedicated employees within the agency; and

**WHEREAS**, throughout his employment at the GMHA, he has dedicated himself to meeting the hospital’s mission “**To provide quality patient care in a safe environment**” and related services to the people of Guam; and

**WHEREAS**, the Authority is privileged to work with *Walfredo L. Santos* who showed integrity whenever he worked with the various customers ensuring that all needs and concerns were in the best interest for the Authority and people of Guam we serve; and

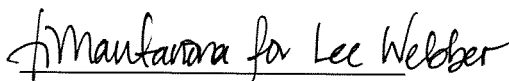
**WHEREAS**, since his employment at Guam Memorial Hospital Authority in the position as a Hospital Utilization Review Specialist, his duties are conducted with commitment, pride, and loyalty; now, therefore be it

**RESOLVED**, that the Board of Trustees does extend its recognition and gratitude to *Walfredo L. Santos* on the occasion of being Employee ACES of the Quarter (April-June 2014) for his achievement; and be it further


**RESOLVED**, that Board of Trustees Chairman certifies and the Board of Trustees Secretary attests the adoption of this Resolution and that thereafter shall be presented to *Walfredo L. Santos* and a copy shall be placed in his personnel file.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

**Certified by:**

  
 Lee P. Webber  
 Chairman, Board of Trustees

**Attested by:**

  
 Edna V. Santos, MD  
 Secretary, Board of Trustees



**Guam Memorial Hospital Authority**  
**Aturidåt Espetåt Mimuriåt Guahån**

850 Gov. Carlos G. Camacho Road  
 Tamuning, GU 96913



**BOARD OF TRUSTEES**  
**Official Resolution No. 15-05**

***RELATIVE TO COMMENDING MA FARAH CUNANAN FOR HER DEDICATION AND COMMITMENT TO THE GUAM MEMORIAL HOSPITAL AUTHORITY (GMHA) ACHIEVING THE ACEs+Q EMPLOYEE OF THE QUARTER (APRIL-JUNE 2014).***

**WHEREAS**, Guam Memorial Hospital’s Employee Recognition Program ACEs+Q is a program that recognizes its hard working and dedicated employees within the agency; and

**WHEREAS**, throughout her employment at the GMHA, she has dedicated herself to meeting the hospital’s mission “**To provide quality patient care in a safe environment**” and related services to the people of Guam; and

**WHEREAS**, the Authority is privileged to work with *Ma Farah Cunanan* who showed integrity whenever she worked with the various customers ensuring that all needs and concerns were in the best interest for the Authority and people of Guam we serve; and

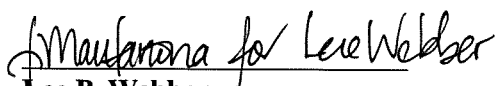
**WHEREAS**, since her employment at Guam Memorial Hospital Authority in the position as a Hospital Physical Therapist II, her duties are conducted with commitment, pride, and loyalty; now, therefore be it

**RESOLVED**, that the Board of Trustees does extend its recognition and gratitude to *Ma Farah Cunanan* on the occasion of being Employee ACEs of the Quarter (April-June 2014) for her achievement; and be it further


**RESOLVED**, that Board of Trustees Chairman certifies and the Board of Trustees Secretary attests the adoption of this Resolution and that thereafter shall be presented to *Ma Farah Cunanan* and a copy shall be placed in her personnel file.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

Certified by:

  
 Lee P. Webber  
 Chairman, Board of Trustees

Attested by:

  
 Edna V. Santos, MD  
 Secretary, Board of Trustees



# Guam Memorial Hospital Authority Aturidåt Espetåt Mimuriåt Guahån

850 Gov. Carlos G. Camacho Road  
Tamuning, GU 96913



## BOARD OF TRUSTEES Official Resolution No. 15-06

***“RELATIVE TO COMMENDING THE GMHA PHARMACY DEPARTMENT (Nikkie Aular, Mohammad Ashraf, Robert Blas, Jr., Darlene Borja, Jason Boyd, Patrick Caguioa, Veronica Cummings, Paul Dalmacio, Angelina Eustaquio, Rolly Golez, Margaret Kang, Su-Hung Kao, Eleanor Lanquin, Glynis Leon Guerrero, Yun-Ming Lin, Mark Madrazo, Pacita Manibusan, Young Park, Gregory Paulino, Alexandra Perez, Ramona Perez, Doris Querimit, Benedict Quinto, Jocelyn Rio, Frankie Rosalin, Linda Sablan, Euphrecia Salas, Aida Santos, Edward Soltowski, Karen Song, Racquel Sperrazzo, Voltaire Valencia, Clarigene Ventura, Michael Versackas) FOR THEIR DEDICATION AND COMMITMENT TO THE GUAM MEMORIAL HOSPITAL AUTHORITY (GMHA) AND WHO ARE WINNERS OF THE 2014 GOVERNOR’S MAGPRO AWARD OF EXCELLENCE”***

**WHEREAS**, the MagPRO Awards is a government-wide employee recognition program within the Executive Branch of the government of Guam. It is the highest and most competitive employee awards program bestowed by the Governor of Guam, which showcases the outstanding employees and programs of the Government of Guam; and

**WHEREAS**, the recognition and competition spans over 40 departments and agencies, and 55 occupational groups ranging from clerical, labor, trades, professional and technical positions. The various awards reflect individual and group performance, valor, cost savings, integrity, community service and sports; and

**WHEREAS**, the MagPRO Awards Program is an expanded version of the Magnificent Seven Program, the government-wide awards recognition which began in 1987. The general concept of the Magnificent Seven Program, commonly referred to as “Mag7,” has continued throughout the years. Many departments and agencies have adopted the Mag7 program and have tailored it to fit their own organizational needs. Past governors have added other award categories to the Mag7 and have implemented the program at a government-wide level under the titles of the “Excel” Program, the “MagHOPE” Program, and now the “MagPRO” Awards Program; and

**WHEREAS**, throughout their employment at the Guam Memorial Hospital Authority (GMHA), they dedicated themselves to meeting the hospital’s mission **“To provide quality patient care in a safe environment”** and related services to the people of Guam; and

**WHEREAS**, the Authority is privileged to work with these individuals who showed integrity whenever they worked with the various customers ensuring that all needs, concerns and are in the best interest for the Authority and people of Guam we serve; and

**WHEREAS**, their employment at Guam Memorial Hospital Authority in their position, their

duties are conducted with commitment, pride and loyalty; now, therefore be it

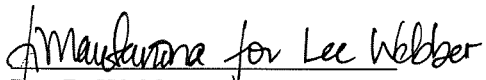
**RESOLVED**, that the Board of Trustees does extend its recognition and gratitude to the *Pharmacy Department* on the occasion of their achievement; and be it further

**RESOLVED**, that the Board of Trustees Chairman certifies and the Board of Trustees Secretary attests to the adoption of this Resolution and that thereafter shall be presented to the *Pharmacy Department* and a copy shall be placed in their personnel files.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

Certified by:

Attested by:



Lee P. Webber  
Chairman, Board of Trustees



Edna V. Santos, MD  
Secretary, Board of Trustees



# Guam Memorial Hospital Authority Aturidåt Espetåt Mimuriåt Guahån

850 Gov. Carlos G. Camacho Road  
Tamuning, GU 96913



## BOARD OF TRUSTEES Official Resolution No. 15-07

***“RELATIVE TO COMMENDING THE GMHA CO-ED SOFTBALL TEAM (Flora Santos, Doreen Corpuz, Monique Munoz, Lurline White, Jesse Bamba, Kenneth Cruz, Joseph Paulino, Jesse Manibusan, Dolores (Lola) Pangelinan, Jose White, Michael Morta, Daniel Leon Guerrero, Franklin Babauta, Roland Lumongsud, Roselyn Taman, Donna Mateo, Elwyn Salas, Rosita Muna) FOR THEIR DEDICATION AND COMMITMENT TO THE GUAM MEMORIAL HOSPITAL AUTHORITY (GMHA) AND WHO ARE WINNERS OF THE 2014 GOVERNOR’S MAGPRO AWARD OF EXCELLENCE”***

**WHEREAS**, the MagPRO Awards is a government-wide employee recognition program within the Executive Branch of the government of Guam. It is the highest and most competitive employee awards program bestowed by the Governor of Guam, which showcases the outstanding employees and programs of the government of Guam; and

**WHEREAS**, the recognition and competition spans over 40 departments and agencies, and 55 occupational groups ranging from clerical, labor, trades, professional and technical positions. The various awards reflect individual and group performance, valor, cost savings, integrity, community service and sports; and

**WHEREAS**, the MagPRO Awards Program is an expanded version of the Magnificent Seven Program, the government-wide awards recognition which began in 1987. The general concept of the Magnificent Seven Program, commonly referred to as “Mag7,” has continued throughout the years. Many departments and agencies have adopted the Mag7 program and have tailored it to fit their own organizational needs. Past governors have added other award categories to the Mag7 and have implemented the program at a government-wide level under the titles of the “Excel” Program, the “MagHOPE” Program, and now the “MagPRO” Awards Program; and

**WHEREAS**, throughout their employment at the Guam Memorial Hospital Authority (GMHA), they dedicated themselves to meeting the hospital’s mission **“To provide quality patient care in a safe environment”** and related services to the people of Guam; and

**WHEREAS**, the Authority is privileged to work with these individuals who showed integrity whenever they worked with the various customers ensuring that all needs, concerns and are in the best interest for the Authority and people of Guam we serve; and

**WHEREAS**, their employment at Guam Memorial Hospital Authority in their position, their duties are conducted with commitment, pride and loyalty; now, therefore be it

**RESOLVED**, that the Board of Trustees does extend its recognition and gratitude to *the GMHA*

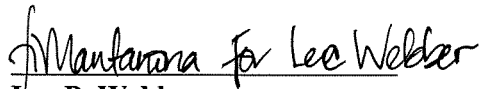


*Co-Ed Softball Team* on the occasion of their achievement; and be it further

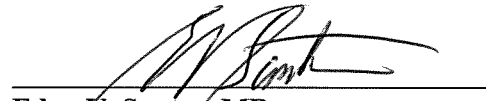
**RESOLVED**, that the Board of Trustees Chairman certifies and the Board of Trustees Secretary attests to adoption of this Resolution and that thereafter shall be presented to *The GMHA Co-Ed Softball Team* and a copy shall be placed in their personnel files

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF OCTOBER 2014.**

Certified by:

  
\_\_\_\_\_  
Lee P. Webber  
Chairman, Board of Trustees

Attested by:

  
\_\_\_\_\_  
Edna N. Santos, MD  
Secretary, Board of Trustees

GMHA  
Comparative Income Statement - August 2014 and September 2014

	AUG	SEP	CHANGE	TOTAL YTD
STATEMENT OF REV AND EXP				
Gross Patient Revenues	\$13,172,988	\$12,133,684	-\$1,039,304	\$143,648,150
Contractual Adjustments	-\$4,731,703	-\$4,234,003	\$497,700	-\$50,705,546
Bad Debts Expense	-\$2,050,917	\$23,478,809	\$25,529,726	\$3,436,700
<b>NET PATIENT REVENUES</b>	<b>\$6,390,368</b>	<b>\$31,378,490</b>	<b>\$24,988,122</b>	<b>\$96,379,304</b>
PATIENT DAYS-Acute	4,606		(4,606)	38,193 X
PATIENT DAYS-SNU	867		(867)	6,503 X
Other Operating Revenue				
Food Sales, Cafeteria	\$30,052	\$32,618	\$2,566	\$387,583
Other	\$16,982	\$18,427	\$1,445	\$191,098
Total Other Oper Revenues	\$47,034	\$51,045	\$4,011	\$578,681
<b>TOTAL REVENUES</b>	<b>\$6,437,402</b>	<b>\$31,429,535</b>	<b>\$24,992,133</b>	<b>\$96,957,985</b>
OPERATING EXPENSES:				
Salaries	\$4,808,899	\$4,783,810	-\$25,089	\$56,917,260
Fringe Benefits	\$1,486,910	\$1,439,700	-\$47,210	\$17,173,049
Travel & Mileage Reimbursement		\$1,811	\$1,811	\$34,608
Training	\$897		-\$897	\$10,074
Contractual Services	\$678,547	\$881,323	\$202,776	\$8,040,361
Supplies & Materials	\$1,561,414	\$994,258	-\$567,156	\$12,971,800
Minor Equipment	\$41,175	\$9,242	-\$31,933	\$402,232
Miscellaneous	\$25,624	\$10,011	-\$15,613	\$184,973
Utilities	\$302,005	\$269,002	-\$33,003	\$3,631,838
<b>TOTAL OPERATING EXPENSES</b>	<b>\$8,905,471</b>	<b>\$8,389,157</b>	<b>-\$516,314</b>	<b>\$99,366,195</b>
OTHER EXPENSES:				
Interest Expense	\$189,670	\$227,328	\$37,658	\$1,969,237
Sick & Annual Leave Exp	\$35,471	-\$55,711	-\$91,182	\$648,019
Retiree Health Cost				
Depreciation Expense	\$352,756	\$362,221	\$9,465	\$4,337,085
Gain/Loss on Disposal				
Bioterrorism Expenses	\$1,930	\$74,826	\$72,896	\$292,946
FEMA/DOI CIP Expenses				
Compact Impact Expenses		\$62,168	\$62,168	\$83,343
GO Bond PL 29-19 Expenses	\$17,310	-\$69,240	-\$86,550	\$343,592
Expired/Surveyed Supplies				
Inventory Adjustment	\$55,435	\$178,411	\$122,976	\$494,753
<b>TOTAL OTHER EXPENSES</b>	<b>\$652,572</b>	<b>\$780,003</b>	<b>\$127,431</b>	<b>\$8,168,975</b>
<b>TOTAL EXPENSES</b>	<b>\$9,558,043</b>	<b>\$9,169,160</b>	<b>-\$388,883</b>	<b>\$107,535,170</b>
<b>REVENUES OVER EXPENSES</b>	<b>-\$3,120,641</b>	<b>\$22,260,375</b>	<b>\$25,381,016</b>	<b>-\$10,577,185</b>
NON-OPERATING REVENUES				
GOVGUAM SUBSIDY	\$205,985	\$6,440,606	\$6,234,621	\$17,277,594
CMS Settlement of Fiscal 2012				
Trans GovGuam-Ret Healt				
FEMA/DOI CIP Revenues				
GovGuam Reimbursement				
GO Bond Revenue	\$487,944		-\$487,944	\$2,936,606
Compact Impact	\$273,658		-\$273,658	\$6,066,543
Bioterrorism Grant		\$17,574	\$17,574	\$438,060
ARRA Revenue				\$1,302,436
Contributions	\$676		-\$676	\$1,654,809
<b>TOTAL NON-OPERATING REVE</b>	<b>\$968,263</b>	<b>\$6,458,180</b>	<b>\$5,489,917</b>	<b>\$29,676,048</b>
<b>PROFIT(+)/LOSS (-)</b>	<b>-\$2,152,378</b>	<b>\$28,718,555</b>	<b>\$30,870,933</b>	<b>\$19,098,863</b>

GMHA  
Comparative Balance Sheet

	AUG-2014	SEP-2014	CHANGE
<b>CURRENT ASSETS</b>			
Cash - Operations	\$254,497	\$647,079	\$392,582
Cash - Restricted	\$2,426,725	\$2,423,081	-\$3,644
Patient Accts Receivable-Current	\$143,220,867	\$146,599,025	\$3,378,158
Patient Accts Receivable-Reserved Receivables	\$111,809,552	\$111,228,020	-\$581,532
Suspense Accounts	\$130,970	\$128,157	-\$2,813
Less: Reserve for Cont Allow	-\$2,221,433	-\$876,138	\$1,345,295
Less: Reserve for Bad Debts	-\$130,164,008	-\$108,945,868	\$21,218,140
Due from GovGuam	-\$111,809,552	-\$111,228,020	\$581,532
Other Receivables	\$321,304	\$330,789	\$9,485
Inventories	\$3,701,657	\$3,524,159	-\$177,497
Prepaid Expenses	\$90,572	\$66,786	-\$23,786
<b>Total Current Assets</b>	<b>\$17,761,151</b>	<b>\$43,897,070</b>	<b>\$26,135,920</b>
Property, Plant and Equipment	\$41,276,470	\$40,950,052	-\$326,418
<b>Total Assets</b>	<b>\$59,037,620</b>	<b>\$84,847,122</b>	<b>\$25,809,502</b>
<b>LIABILITIES &amp; FUND BALANCE</b>			
<b>CURRENT LIABILITIES</b>			
Current Portion of Long Term Debt	\$2,018,204	\$2,027,203	\$8,999
Deferred Revenue			
Accounts Payable, Trade	\$16,193,265	\$13,347,880	-\$2,845,385
Accounts Payable, Government	\$3,925,050	\$3,985,411	\$60,361
Other Accrued Liabilities	\$1,285,000	\$1,254,000	-\$31,000
Accrued Payroll & Benefits	\$2,990,776	\$3,395,879	\$405,103
Current Portion of accrued AL	\$1,739,856	\$1,716,765	-\$23,091
<b>Total Current Liabilities</b>	<b>\$28,152,151</b>	<b>\$25,727,138</b>	<b>-\$2,425,013</b>
Notes Payable, net of curent portion	\$21,766,914	\$21,595,731	-\$171,183
Accrued AL, net of current portion	\$2,214,362	\$2,184,974	-\$29,389
Accrued Sick Leave	\$3,686,180	\$3,647,026	-\$39,154
<b>Total Long-Term Liabilites</b>	<b>\$27,667,457</b>	<b>\$27,427,731</b>	<b>-\$239,726</b>
Fund Balance	\$3,218,014	\$31,692,254	\$28,474,240
<b>Total Unrestricted Funds</b>	<b>\$59,037,620</b>	<b>\$84,847,122</b>	<b>\$25,809,502</b>

GMHA  
Sources and Uses of Cash  
YTD 8/31/2014

FY 2014 CASH FLOW

DESCRIPTION	Oct-13 ACTUAL	Nov-13 ACTUAL	Dec-13 ACTUAL	Jan-14 ACTUAL	Feb-14 ACTUAL	Mar-14 ACTUAL	Apr-14 ACTUAL	May-14 ACTUAL	Jun-14 ACTUAL	Jul-14 ACTUAL	Aug-14 ACTUAL	Sep-14 ACTUAL	YTD TOTAL
CASH - Beginning balance	\$2,805,002	\$3,317,840	\$2,017,334	\$3,783,851	\$3,164,136	\$4,766,889	\$4,615,994	\$4,733,584	\$5,066,930	\$4,320,272	\$2,800,560	\$2,681,222	
CASH RECEIPTS													
Patient Revenues	\$7,591,111	\$7,120,366	\$5,555,050	\$6,477,917	\$6,735,325	\$5,120,760	\$6,097,087	\$5,275,783	\$5,024,883	\$5,624,461	\$9,834,516	\$5,477,903	\$75,935,162
Other Receipts	\$48,653	\$73,016	\$41,852	\$117,607	\$33,848	\$50,633	\$44,063	\$43,371	\$49,794	\$58,879	\$58,486	\$50,298	\$670,500
Compact Impact Fund	\$131,069	\$3,469	\$2,500,000	\$3,273,071	\$3,567	\$24,164	\$3,469	\$3,469	\$3,469	\$3,469	\$3,469	\$3,469	\$6,205,529
UPCA Settlement	\$3,469	\$1,934	\$78,000	\$17,108	\$247,173	\$65,378	\$8,896	\$64,832	\$30,588	\$17,575	\$17,575	\$17,575	\$41,628
E H R Incentive	\$1,638	\$50,625	\$496,904	\$176,837	\$1,622,681	\$630,113	\$494,723	\$479,364	\$455,178	\$487,944	\$455,178	\$6,440,607	\$14,056,752
Bioterrorism Grant	\$176,837	\$787,168	\$291,958	\$303,698	\$325,328	\$325,328	\$249,336	\$1,059,814	\$1,059,814	\$1,059,814	\$1,059,814	\$1,059,814	\$2,851,423
Donation	\$28,529	\$16,660	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$14,475,900
Gen Fund Subsidy	\$28,529	\$16,660	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$14,475,900
GO Bond	\$28,529	\$16,660	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$14,475,900
BOG Loan Proceeds	\$28,529	\$16,660	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$14,475,900
Medicare Settlement	\$28,529	\$16,660	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$1,912,479	\$14,475,900
TOTAL CASH RECEIPTS	\$8,528,835	\$7,985,953	\$9,801,052	\$10,805,817	\$20,505,699	\$9,652,387	\$8,042,557	\$8,144,149	\$5,837,434	\$6,746,623	\$11,113,251	\$11,989,852	\$119,153,609
CASH DISBURSEMENTS													
Operational Expenses:													
Salaries & Benefits	\$5,706,975	\$6,527,593	\$5,714,903	\$7,951,162	\$6,475,369	\$6,466,619	\$5,830,933	\$5,440,357	\$5,329,738	\$6,046,666	\$8,166,820	\$6,654,726	\$76,311,861
Travel & Training	\$3,048	\$10,503	\$2,219	\$6,090	\$6,090	\$6,937	\$1,800	\$4,567	\$4,567	\$4,567	\$4,567	\$4,567	\$56,730
Contractual Services	\$601,259	\$605,071	\$335,478	\$1,123,171	\$610,419	\$1,460,138	\$663,445	\$542,033	\$479,586	\$671,046	\$863,166	\$1,048,697	\$9,003,509
Supplies & Materials	\$1,289,055	\$1,720,617	\$1,350,964	\$1,996,808	\$1,422,665	\$1,278,527	\$612,474	\$970,170	\$259,279	\$1,061,275	\$1,150,466	\$3,000,506	\$16,112,806
- Payment to Vendors	\$51,333	\$35,473	\$6,106	\$14,126	\$7,155	\$28,169	\$4,341	\$10,895	\$8,504	\$11,725	\$74,927	\$14,072	\$9,011,002
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$266,826
Utilities - Power	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Telephone	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Boiler Fuel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$18,756	\$19,081	\$19,081	\$235,631	\$17,149	\$296,652	\$186,065	\$289,873	\$215,965	\$368,524	\$368,524	\$0	\$1,833,646
Sub-total	\$7,911,362	\$9,181,825	\$7,929,901	\$11,320,898	\$18,530,073	\$9,535,042	\$7,656,727	\$7,542,563	\$6,315,852	\$7,998,095	\$10,964,349	\$11,332,674	\$116,219,361
Other Cash Outlay:													
Debt Service \$12M LOAN	\$104,634	\$104,634	\$104,634	\$104,634	\$372,873	\$268,240	\$268,240	\$268,240	\$268,240	\$268,240	\$268,240	\$268,240	\$2,669,089
Sub-total	\$104,634	\$104,634	\$104,634	\$104,634	\$372,873	\$268,240	\$268,240	\$268,240	\$268,240	\$268,240	\$268,240	\$268,240	\$18,888,450
TOTAL DISBURSEMENTS	\$8,015,996	\$9,286,459	\$8,034,535	\$11,425,532	\$18,902,946	\$9,803,282	\$7,924,967	\$7,810,803	\$6,584,092	\$8,266,335	\$11,232,589	\$11,600,914	\$118,888,450
CASH-ENDING BAL	\$3,317,840	\$2,017,334	\$3,783,851	\$3,164,136	\$4,766,889	\$4,615,994	\$4,733,584	\$5,066,930	\$4,320,272	\$2,800,560	\$2,681,222	\$3,070,160	

GMHA  
Comparative Income Statement  
YTD September 2013 and 2014

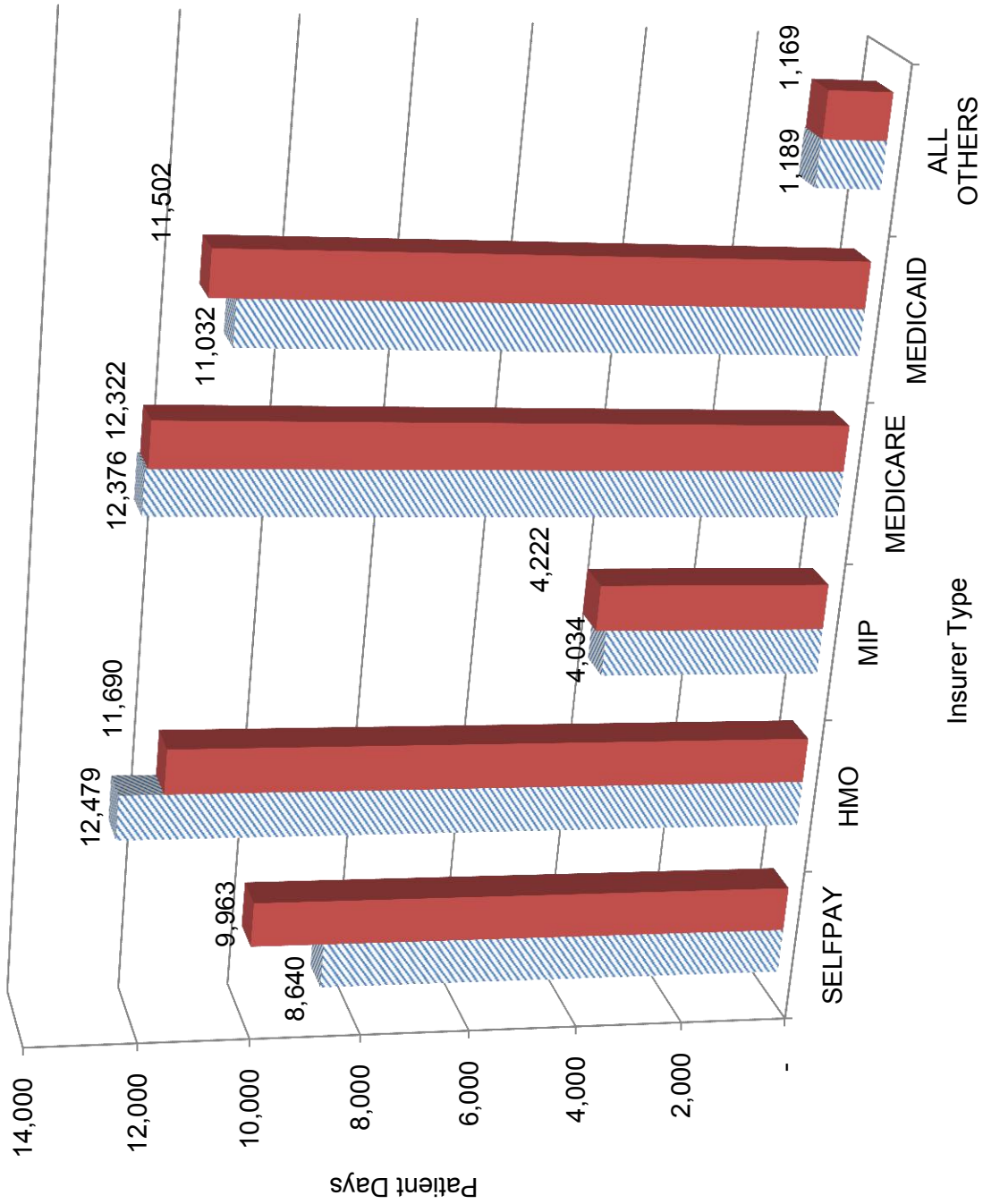
**GUAM MEMORIAL HOSPITAL AUTHORITY**

	Sep-13	Sep-14	Change	YTD Sep 2013	YTD Sep 2014	Change
<b>STATEMENT OF REV AND EXP</b>						
Gross Patient Revenues	\$ 11,414,938	\$ 12,133,684	\$ 718,746	\$ 141,116,857	\$ 143,648,150	\$ 2,531,293
Contractual Adjustments	\$ (9,123,569)	\$ (4,234,003)	\$ 4,889,566	\$ (54,036,668)	\$ (50,705,546)	\$ 3,331,122
Bad Debts Expense	\$ (499,159)	\$ 23,478,809	\$ 23,977,968	\$ (20,658,505)	\$ 3,436,700	\$ 24,095,205
<b>NET PATIENT REVENUES</b>	<b>\$ 1,792,210</b>	<b>\$ 31,378,490</b>	<b>\$ 29,586,280</b>	<b>\$ 66,421,684</b>	<b>\$ 96,379,304</b>	<b>\$ 29,957,620</b>
Other Operating Revenue						
Food Sales, Cafeteria	\$ 35,455	\$ 32,618	\$ (2,837)	\$ 477,054	\$ 387,583	\$ (89,471)
Other	\$ 2,734,880	\$ 18,427	\$ (2,716,453)	\$ 2,968,871	\$ 191,098	\$ (2,777,773)
<b>Total Other Oper Revenues</b>	<b>\$ 2,770,335</b>	<b>\$ 51,045</b>	<b>\$ (2,719,290)</b>	<b>\$ 3,445,925</b>	<b>\$ 578,681</b>	<b>\$ (2,867,244)</b>
<b>TOTAL REVENUES</b>	<b>\$ 4,562,545</b>	<b>\$ 31,429,535</b>	<b>\$ 26,866,990</b>	<b>\$ 69,867,609</b>	<b>\$ 96,957,985</b>	<b>\$ 27,090,376</b>
<b>OPERATING EXPENSES:</b>						
Salaries	\$ 6,355,666	\$ 4,783,810	\$ (1,571,856)	\$ 55,514,467	\$ 56,917,260	\$ 1,402,793
Fringe Benefits	\$ 1,886,301	\$ 1,439,700	\$ (446,601)	\$ 17,012,897	\$ 17,173,049	\$ 160,152
Travel & Mileage Reimburse	\$ 788	\$ 1,811	\$ 1,023	\$ 18,953	\$ 34,608	\$ 15,655
Training	\$ -	\$ -	\$ -	\$ 26,069	\$ 10,074	\$ (15,995)
Contractual Services	\$ 961,309	\$ 881,323	\$ (79,986)	\$ 6,750,769	\$ 8,040,361	\$ 1,289,592
Supplies & Materials	\$ 1,023,832	\$ 994,258	\$ (29,574)	\$ 12,940,331	\$ 12,971,800	\$ 31,469
Minor Equipment	\$ 105,560	\$ 9,242	\$ (96,318)	\$ 250,789	\$ 402,232	\$ 151,443
Miscellaneous	\$ 5,102	\$ 10,011	\$ 4,909	\$ 173,211	\$ 184,973	\$ 11,762
Utilities	\$ 335,578	\$ 269,002	\$ (66,576)	\$ 3,611,442	\$ 3,631,838	\$ 20,396
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 10,674,136</b>	<b>\$ 8,389,157</b>	<b>\$ (2,284,979)</b>	<b>\$ 96,298,928</b>	<b>\$ 99,366,195</b>	<b>\$ 3,067,267</b>
<b>OTHER EXPENSES:</b>						
Interest Expense	\$ 186,230	\$ 227,328	\$ 41,098	\$ 2,161,640	\$ 1,969,237	\$ (192,403)
Sick & Annual Leave Expense	\$ 163,828	\$ (55,711)	\$ (219,539)	\$ 852,844	\$ 648,019	\$ (204,825)
Retiree Health Cost	\$ 1,991,175	\$ -	\$ -	\$ 1,991,175	\$ -	\$ -
Depreciation Expense	\$ 368,249	\$ 362,221	\$ (6,028)	\$ 4,423,908	\$ 4,337,085	\$ (86,823)
Gain/Loss on Disposal	\$ -	\$ -	\$ -	\$ 4,595	\$ (0)	\$ (4,595)
ARRA Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bioterrorism Expenses	\$ (107,725)	\$ 74,826	\$ 182,551	\$ 129,322	\$ 292,946	\$ 163,624
FEMA/DOI CIP Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Compact Impact Expenses	\$ 43,426	\$ 62,168	\$ 18,742	\$ 106,384	\$ 83,343	\$ (23,041)
GO Bond PL 29-19 Expenses	\$ 50,507	\$ (69,240)	\$ (119,747)	\$ 83,116	\$ 343,592	\$ 260,476
Expired/Surveyed Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Inventory Adjustment	\$ (240,195)	\$ 178,411	\$ 418,606	\$ 71,293	\$ 494,753	\$ 423,460
<b>TOTAL OTHER EXPENSES</b>	<b>\$ 2,455,495</b>	<b>\$ 780,003</b>	<b>\$ 315,683</b>	<b>\$ 9,824,277</b>	<b>\$ 8,168,975</b>	<b>\$ 335,873</b>
<b>TOTAL EXPENSES</b>	<b>\$ 13,129,631</b>	<b>\$ 9,169,160</b>	<b>\$ (1,969,296)</b>	<b>\$ 106,123,205</b>	<b>\$ 107,535,170</b>	<b>\$ 3,403,140</b>
<b>REVENUES OVER EXPENSES</b>	<b>\$ (8,567,086)</b>	<b>\$ 22,260,375</b>	<b>\$ 28,836,286</b>	<b>\$ (36,255,596)</b>	<b>\$ (10,577,185)</b>	<b>\$ 23,687,236</b>
<b>NON-OPERATING REVENUES</b>						
GOVGUAM SUBSIDY	\$ 1,240,944	\$ 6,440,606	\$ 5,199,662	\$ 7,324,006	\$ 17,277,594	\$ 9,953,588
CMS Settlement of Fiscal 2012	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Trans GovGuam-Ret Health	\$ 1,991,175	\$ -	\$ (1,991,175)	\$ 1,991,175	\$ -	\$ (1,991,175)
FEMA/DOI CIP Revenues	\$ 110,327	\$ -	\$ (110,327)	\$ 110,327	\$ -	\$ (110,327)
GovGuam Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GO Bond Revenue	\$ 721,727	\$ -	\$ (721,727)	\$ 5,524,789	\$ 2,936,606	\$ (2,588,183)
Compact Impact	\$ 4,495	\$ -	\$ (4,495)	\$ 6,557,582	\$ 6,066,543	\$ (491,039)
Bioterrorism Grant	\$ 15,127	\$ 17,574	\$ 2,447	\$ 251,389	\$ 438,060	\$ 186,671
Misc Revenue NPO Write	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ARRA Revenues	\$ -	\$ -	\$ -	\$ -	\$ 1,302,436	\$ 1,302,436
Contributions	\$ -	\$ -	\$ -	\$ 211,643	\$ 1,654,809	\$ 1,443,166
<b>TOTAL NON-OPER REV</b>	<b>\$ 4,083,795</b>	<b>\$ 6,458,180</b>	<b>\$ 2,374,385</b>	<b>\$ 21,970,911</b>	<b>\$ 29,676,048</b>	<b>\$ 7,705,137</b>
<b>CHANGE in NET ASSETS</b>	<b>\$ (4,483,291)</b>	<b>\$ 28,718,555</b>	<b>\$ 31,210,671</b>	<b>\$ (14,284,685)</b>	<b>\$ 19,098,863</b>	<b>\$ 31,392,373</b>

GMHA  
RECEIPTS FROM OPERATIONS

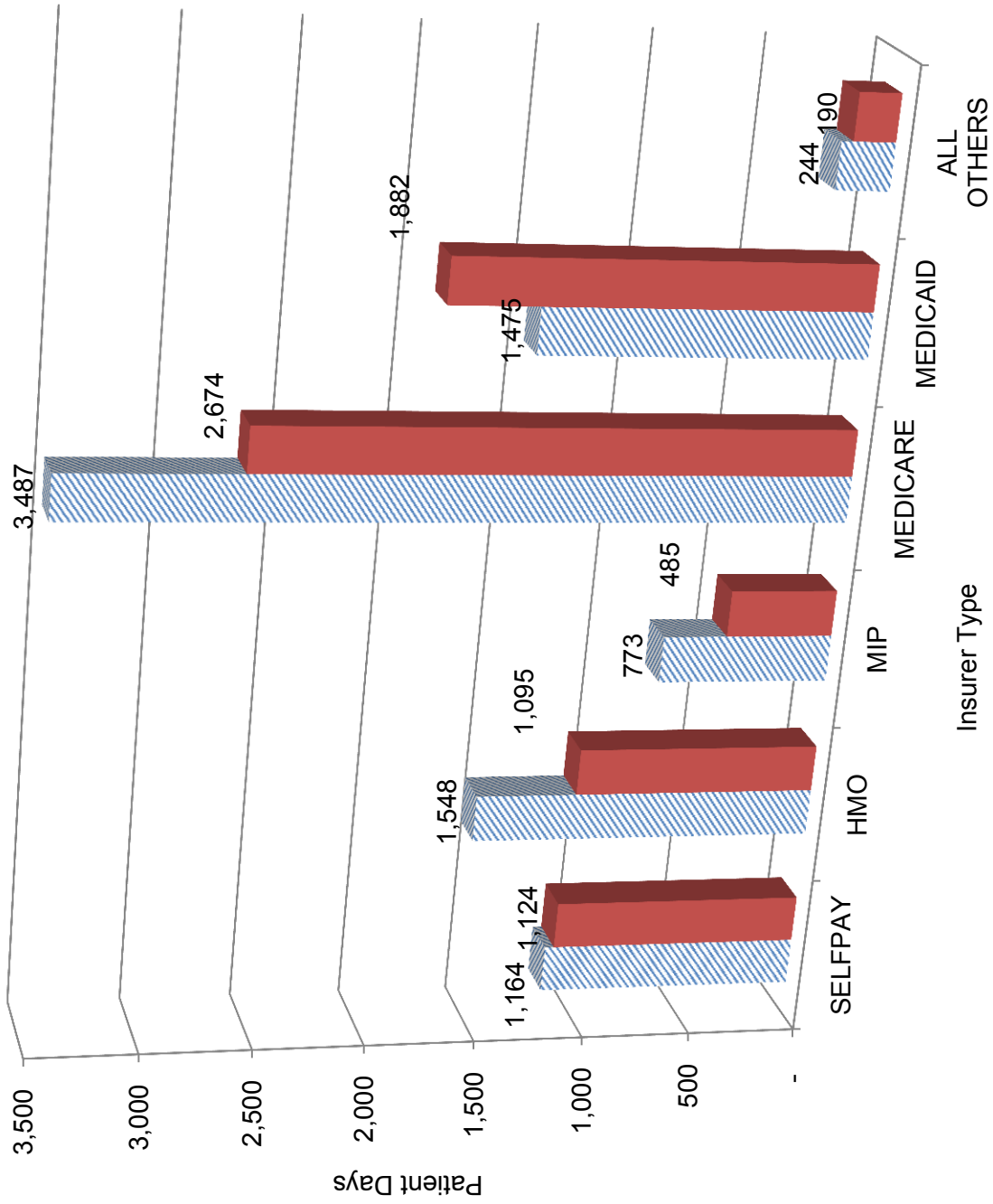
<u>Insurer</u>	<u>Aug 14</u>	<u>Sep 14</u>	<u>Y-T-D</u>	<u>Average</u>
Calvo's	\$1,649,615	\$1,246,626	\$12,632,070	<b>\$1,052,672</b>
Netcare (Moylan)	39,514	112,438	762,852	<b>\$63,571</b>
Staywell	87,625	270,113	2,556,664	<b>\$213,055</b>
Takecare (PacifiCare)	704,550	455,648	5,643,308	<b>\$470,276</b>
Miscellaneous	90,827	440,195	2,954,421	<b>\$246,202</b>
Self Pay	249,843	230,610	2,636,685	<b>\$219,724</b>
Self Pay Admissions	216,387	185,767	2,048,315	<b>\$170,693</b>
	-----	-----	-----	
	3,038,362	2,941,397	29,234,315	<b>2,436,193</b>
Medicare	1,344,623	1,310,038	14,002,793	<b>1,166,899</b>
Medicaid	3,523,013		22,568,760	<b>1,880,730</b>
MIP	1,561,751		5,648,301	<b>470,692</b>
GovGuam	1,180	8,626	286,898	<b>23,908</b>
DRT-tax offset	250,000	1,193,230	3,333,597	<b>277,800</b>
MAP-GRT			0	<b>0</b>
Private W/C	48,142	9,111	191,799	<b>15,983</b>
GovGuam W/C	16,790		200,601	<b>16,717</b>
	-----	-----	-----	
	6,745,499	2,521,004	46,232,748	<b>3,852,729</b>
GMMS	15,255		207,682	<b>17,307</b>
Coll Agency of Guam	35,421	15,502	267,579	<b>22,298</b>
FSM			0	
	-----	-----	-----	
	50,677	15,502	475,261	<b>\$39,605</b>
<b>TOTAL COLLECTIONS</b>	<b>9,834,538</b>	<b>5,477,903</b>	<b>75,942,324</b>	<b>\$6,328,527</b> average
Cafeteria sales	29,868	29,510	346,578	
Other receipts	19,639	20,788	266,645	
Medicare Settlement			3,048,163	
Allotment/Subsidy		6,000,000	10,560,251	
GRT Pharm Funds			2,328,264	
Urgent Care	<b>455,178</b>	440,607	1,267,518	
UPCA Settlement	3,469	3,469	41,626	
Compact Impact	273,658		6,205,529	
GO Bond	487,944		2,966,163	
Bioterrorism Grant		17,575	453,188	
ARRA (E H R Fund)			1,302,436	
Donation			128,625	
DMHSA	8,946		57,243	
	-----	-----	-----	
<b>Sub-total</b>	<b>1,278,702</b>	<b>6,511,948</b>	<b>28,972,231</b>	
	<b>11,113,240</b>	<b>11,989,851</b>	<b>104,914,555</b>	

# Comparative Fiscal 2014 and 2013 Acute Patient Days by Insurer Group



■ HOSP FISCAL 2013    
 ■ HOSP FISCAL 2014

# Comparative Fiscal 2014 and 2013 SNU Patient Days by Insurer Group



▨ SNU FISCAL 2013    
 ■ SNU FISCAL 2014



GMHA  
AGED ACCOUNTS RECEIVABLES  
AS OF 8/31/2014

G M H A PATIENT RECEIVABLES	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	AGE	
	0-0030	31-0060	61-0090	91-0120	121-0150	151-0180	181+	TOTAL													
<b>GOVERNMENT:</b>																					
MEDICAID	\$3,113,294	\$3,186,385	\$2,513,666	\$1,541,089	\$1,145,861	\$342,489	\$6,309,418	\$18,152,201													
M I P	\$1,534,572	\$1,420,592	\$843,520	\$841,005	\$437,629	\$483,554	\$3,979,677	\$9,540,549													
MEDICARE	\$3,010,193	\$2,360,839	\$890,522	\$551,367	\$498,174	\$816,058	\$8,569,474	\$16,696,627													
GOVGUAM DEPTS	\$31,096	\$58,008	\$20,681	\$18,399	\$15,809	\$9,729	\$1,270,339	\$1,424,062													
OTHER GOV ( CNMI, etc)	\$0	\$0	\$0	\$0	\$0	\$0	\$1,686,109	\$1,686,109													
-----																					
GOVERNMENT TOTAL	\$7,689,155	\$7,025,823	\$4,268,390	\$2,951,861	\$2,097,473	\$1,651,829	\$21,815,017	\$47,499,548													
<b>HEALTH INSURANCE:</b>																					
CALVO'S SELECTCARE	\$1,862,478	\$1,603,194	\$243,918	\$161,757	\$27,619	\$37,726	\$303,775	\$4,240,467													
TAKECARE	\$913,249	\$590,870	\$658,251	\$201,837	\$98,531	\$235,111	\$1,526,486	\$4,224,335													
STAYWELL	\$355,552	\$301,204	\$174,010	\$70,254	\$8,666	\$92,821	\$1,345,477	\$2,347,983													
NETCARE	\$200,584	\$184,651	\$223,642	\$86,529	\$109,903	\$24,853	\$481,153	\$1,311,315													
BLUECROSS/CHAMPUS	\$86,731	\$21,584	\$99,049	\$223,366	\$63,388	\$90,968	\$1,730,795	\$2,315,883													
COMMERCIAL	\$193,143	\$308,952	\$66,918	\$69,829	\$69,653	\$195,670	\$3,780,022	\$4,684,187													
-----																					
COMMERCIAL TOTAL	\$3,611,737	\$3,010,455	\$1,465,788	\$813,572	\$377,760	\$677,150	\$9,167,708	\$19,124,170													
<b>SELF PAY:</b>																					
CURRENT A/R	\$1,594,587	\$1,116,749	\$1,230,535	\$1,650,176	\$1,450,754	\$1,090,554	\$58,128,918	\$66,262,273													
Freely Associated States	\$555,760	\$546,595	\$458,826	\$441,763	\$582,274	\$440,448	\$10,687,368	\$13,713,034													
REV & TAXATION (Garnishment)							\$69,308,963	\$69,308,963													
COLL AGENCIES Referrals							\$41,919,058	\$41,919,058													
-----																					
SELF PAY TOTAL	\$2,150,347	\$1,663,344	\$1,689,361	\$2,091,939	\$2,033,028	\$1,531,001	\$180,044,307	\$191,203,328													
<b>TOTAL RECEIVABLES</b>	\$13,451,239	\$11,699,623	\$7,423,539	\$5,857,372	\$4,508,261	\$3,859,981	\$211,027,032	\$257,827,045													